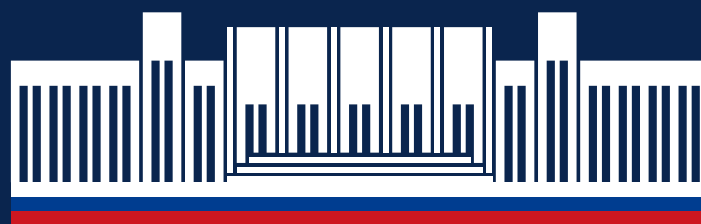


2020 · 2021

MGIMO
UNIVERSITY



REPORT · OBJECTIVES

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BRINGING UP ENROLEES, MOTIVATING STUDENTS

Enrolee's Portrait

MGIMO Goes to School

Olympiads

Unleashing Students' Potential

2020

ENROLEE'S PORTRAIT

Admissions results show that MGIMO remains a leader among Russian universities in terms of the quality of students admitted.

96,2

The GPA for the applicants enrolled on a full scholarship basis

In 2020, MGIMO, for the first time, awarded additional points to applicants who passed the pre-professional exam in economics (34 people enrolled).

The average competition **45** applications per state-funded place

14 applications per place with tuition fees

85,2

The GPA for self-funded students

>52% of MGIMO applicants finished high school with honors

they account for **75%** of all state-sponsored students

MORE THAN A QUARTER of MGIMO's newly admitted students (365) have scored **100** in at least one of their entrance exams due to either their performance in the Unified State Exam or a school Olympiad.

MORE THAN A THIRD of MGIMO's newly admitted students (161 out of 450) — diplomates of All-Russian Olympiades:

121 чел. — in specialized subjects (history, law, literature, social studies, geography, ecology, mathematics, economics)

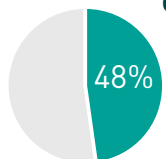
40 чел. — in foreign and Russian languages

40 чел. — holders of more than one diploma of the All-Russian Olympiad

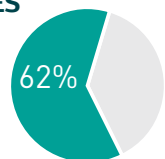
The applicants from **80** subjects of Russia are **MGIMO students**

72 diploma winners of other Olympiads were enrolled, half of them were winners of the MGIMO Olympiads (the Television Humanitarian Olympiad **"University Challenge"** and the **MGIMO Olympiad for schoolchildren**)

STUDENTS ARE RESIDENTS OF OTHER CITIES



New admissions



Admitted to state-funded programs

The admissions campaign in 2020 was held remotely on the basis of the adapted electronic platform of MGIMO Abiturient-Online

Working with Russian schools abroad

Pilot project with Russian (bilingual) sections in France

Starting 2021

To attract the most talented students, regardless of their social status and geography of origin

MGIMO plans to develop the following programs:

- » School Partnership Program and distant education for schoolchildren
- » Program of thematic summer and winter schools of MGIMO for school students
- » Grant support program for talented applicants

2021-2022

In 2020, MGIMO, for the first time, awarded additional points to applicants who passed the pre-professional exam in economics (34 people enrolled).

Students from outside of Moscow make up 48% of the new intake and 62% of full scholarship students. Applicants from 80 regions of Russia enrolled in MGIMO.

In 2020 MGIMO handled admissions remotely via its in-house electronic platform, Abiturient-Online.

Bachelor's degree programs enrolled **235 international students from 40 countries**, including the CIS, the European Union, China, Mongolia, Vietnam, Laos, the Republic of Korea, North Korea, Japan, Israel, the USA, Serbia, Switzerland, Morocco, etc.

The Government and International Affairs, an **English-language program**, has seen serious competition among prospective students. The program now has 50 freshman students, including 16 international students from 14 different countries.

The recently opened English-language double degree programs with the University of Reading (UK) in International Relations and Economics are a success. They enrolled 50 students.

There has been a significant increase in the quality of admissions to MGIMO **Odintsovo**: the GPA for both state-funded places and places with tuition fees increased by 5 points.

Like before, **MGIMO master's programs** attract many applicants who completed their previous degree at a different school. Their share is 52%. More than 60% of them are from 10 leading universities — Moscow State University, Higher School of Economics, Moscow State Linguistic University, Russian Academy of National Economy and Public Administration, Financial University, Saint Petersburg State University, Peoples' Friendship University, and Moscow State Law Academy.

The Tashkent branch had a successful admissions campaign for its bachelor's programs in Law and Business Informatics and three master's programs. The competition was four people per place. 352 applications were submitted for MGIMO-Tashkent programs, with 98 contracts signed, 93 — with citizens of the Republic of Uzbekistan, and 5 — with Russian nationals.

For several years now, the admissions process at MGIMO has also included admissions to the Gorchakov Lyceum and MGIMO College. The competition for secondary and secondary vocational education is 5 applicants per place.



2020

MGIMO GOES TO SCHOOL

Gorchakov Lyceum

Today the MGIMO Lyceum has more than 200 students in grades 8, 9, 10 and 11.

The Lyceum entered the 20 Best Schools in Russia ranking for the first time and made it to the top of the list right off the bat: it ranks 4th in graduates' competitiveness in social sciences and humanities, 6th in economics and management, and 41st overall, competing with AESC MSU, Kapitsa Physics and Technology Lyceum, School 57, and other well established Russian secondary schools.

One in eight graduates of 2019/2020 scored 100 in one of the USEs (12% out of total number), with one girl scoring 100 in two of her exams. Some of the graduates won prizes in All-Russian School Olympiad. The best cumulative result of three USEs– 299. Most of the graduates became MGIMO students. Others went on to MSU and other prestigious Russian and foreign universities.

2020 marked the launch of training courses for educators.

A ground-breaking master's degree in modern pedagogy was opened for young teacher researchers.

Most of the Lyceum's teachers are USE experts and regularly confirm their qualification with the Attestation Commission of the Russian Ministry of Foreign Affairs.

Together with MGIMO School of Business and International Proficiency and a private school "Nashi Penaty", the Lyceum launched an educational program "Parent-Teacher", seeking to improve pedagogical

REFURBISHING educational and recreational facilities of MGIMO's Gorchakov Lyceum

Reequipping classrooms and common areas of the Lyceum to organize a multifunctional space.

Modern school furniture and equipment will turn each classroom into a space for collaboration, presentations, and project work. Comfortable common areas will be designed for creative activities and for students to spend time together. Storage facilities will accommodate a collection of necessary literature and instruction materials.

Project funding — 26 million rubles.

In 2021, the Lyceum is launching an experimental **science class** that will focus on teaching biology and chemistry.



culture in home-schooling, as well as to develop parents' professional competencies in pedagogy, tutoring support, didactics and age psychology.

In 2020, in addition to the program with the Academic Lyceum International House — Tashkent, the Gorchakov Lyceum rolled out a dual certificate program with the Academic Lyceum of the University of World Economy and Diplomacy (Tashkent, Uzbekistan) as part of the initiative to expand the MGIMO Lyceum Network. After completing their secondary general education in lyceum classes in Uzbekistan, students will take the state final examination and receive Russian certificates of secondary general education.



Teaching teachers

An **MA program, Modern Pedagogy and Educational Design**, has started training future teachers for Novy Vzglyad, a school currently under construction, the Lyceum, and many other leading schools in Moscow and regions across the country. The task is to retrain the teaching staff fully, fill all the vacancies and get the team working in a pilot mode while the Novy Vzglyad school campus is under construction.

The required amount of co-funding for 2021 is 3.6 million rubles.



New Vision School

On September 26, 2019, MGIMO, INTECO company and the New Vision Foundation signed a memorandum of cooperation to establish New Vision Laboratory School.

The project is fully covered by raised funds. The founder of “Region” company Sergey Sudarikov became the general sponsor and partner of the project.

The project aims to create a state-of-the-art all grades education center, based on the principles of the human centered approach. The school is supposed to operate on its own modern campus.

The educational process is provided by highly qualified specialists trained at MGIMO on its programmes established recently.

New Vision School perfectly integrates in MGIMO’s school education ecosystem, along with the Gorchakov Lyceum, partner schools in Rostov-on-Don, Krasnodar, Stavropol and other Russian cities. Acclaimed lyceums in Tashkent have success-



New Vision School

Khamovniki: primary school admissions open

In 2 years, New Vision School, designed for 550 children in the district of Khamovniki, will become part of the MGIMO ecosystem.

The main objective is to build a school where children can develop harmoniously and comprehensively in a safe, comfortable environment, perfect not only for learning but also for communication, leisure and creative activities. The curricula will be designed specifically to study disciplines of choice, including new ones such as economics, computer science and drama. Individual education trajectories offer children an opportunity to pursue their individual interests and fortes. MGIMO will provide the content for the educational process, while private investors will take charge of the project’s financial side.

BEYOND MGIMO

fully set up MGIMO classes. The ecosystem is accompanied by professional training programs for the magistral staff, including a master's program in modern pedagogy and instructional design.

New Vision School's educational model is based on an individualized approach considering the individual needs and learning pace of each student. The educational model is set so as to establish a closer interaction and is characterized by a low number of students per teacher. The educational process in New Vision School will be driven by modern engagement methods aimed at bringing up people who can think outside of the box.

New Vision School will be located in a modern, comfortable campus in the center of Moscow (Central Administrative district, Khamovniki, RC Garden Quarters), an environment tailored for student comprehensive all-round education.

Apart from the main building, the school's campus will

also include two more buildings — “Trubetskoy Estate”, located on the Usacheva st., and “Savvinka” campus.

In order to achieve these goals, a bidding process for the elaboration of the architectural concept was launched, land ownership was registered, architectural and urban planning solution was obtained.

At present time, construction and furnishing works at Trubetskoy Estate are in progress. The admissions for grades 1 and 2 will start in May 2021.

Main building construction works, launch of the education activities at Trubetskoy Estate campus, admission process to the Savvinka campus— scheduled for 2022. Completion of the campus construction works — scheduled for 2023. Gradual commissioning of the campus — scheduled for 2024.



PROJECT COST:

Equipping primary school campus (Trubetskoy Estate) — 35 million rubles.

Equipping New Vision. Savvinka — 80 million rubles.

Construction of the main campus, “New Vision. Khamovniki — 1.5 billion rubles.

Working with Russian schools abroad

With a grant from the Russian Ministry of Education, MGIMO launched a research project — “Comprehensive Study into Current Practices of Russian Schools Abroad.”

The study monitored open sources, designed questionnaires for school representatives, held interviews with Russian schools abroad and experts in the field. The study results were consequently discussed at a round table, that apart from analyzing current practices of Russian schools abroad and support measures available to them, also produced recommendations regarding improving the efficiency of said practices.

The project holds great promise, both in terms of scalability (raising awareness among Russian schools about avail-

able support mechanisms, including their legal and regulatory aspects, helpful sources of information and methodological support, assistance in building communities) and further research that expands and refines the findings. For this project, MGIMO worked closely with federal executive authorities and organizations (the Ministry of Foreign Affairs of Russia, the Ministry of Education of Russia, Rossotrudnichestvo, the Russkiy Mir Foundation, etc.), which adds to the groundwork for further effective work.

The project has a dedicated web page, rschools.mgimo.ru, where professional and expert community members can get all the information on the research.

MGIMO College

MGIMO College offers instruction in the following disciplines — law and social security, banking, applied computer science, and logistics operations. The number of students is 392. In 2020, 143 people enrolled in secondary education pro-

grams. The average GPA attests the high quality of students: 4.64 is the average for regular college admission, 4.99 — for state-funded places.

4,99

The GPA of the applicants enrolling on a full scholarship basis to the College



Preparing future students

In 2020, MGIMO hosted a pre-professional exam in economics as part of the initiative set forth by the Department of Education and Science of Moscow — “Academic (science and technology) Class in Moscow schools.” MGIMO’s School of International Economic Relations and researchers from the Institute of World Economy and International Relations designed exam materials, held consultations, seminars and masterclasses to prepare for the exam. 150 students from Moscow schools passed the practical part of the exam, 34 of them enrolled in MGIMO.

16 MGIMO partner schools offer education in academic classes. Four schools teach Economics and International Economic Relations. Faculty members of the School of International Journalism teach stylistics at Kaptsovy School 1520 and offer an introductory course in creative professions for MGIMO’s linguistic class for school students.

The network of MGIMO partner schools and classes stretches beyond Moscow: there are MGIMO classes in Rostov, Krasnodar, and Stavropol. MGIMO will soon launch big projects in Tula and Volgograd.

MGIMO traditionally welcomes school delegations from across the country who want to learn more about the university. Another important initiative for MGIMO is University Saturdays. MGIMO holds regular open career counseling lectures, student clubs’ presentations and interactive activities.

Spring 2021 will mark two pre-professional exams for the class of 2021 — Economics and State and Municipal Management. In February, the School of International Economic Relations and the School of Governance and Politics launched a series of online training sessions for the theoretical part of the competition that may be attended by school students of any year.

In December 2020, MGIMO joined the Moscow Department of Education’s pre-professional education project, “Media Classes in Moscow Schools.” Faculty members of MGIMO’s School of International Journalism will participate in designing curricula and teaching materials, assessment tools for basic and specialized courses on the media industry and mass communication. On September 1, 2021, schools that participate in the project are expected to open their media classes, advanced training courses in multimedia journalism for teachers.



OLYMPIADS

Both MGIMO Olympiads (Clever and Wise TV Olympiad, MGIMO Olympiad for School Students) reaffirmed their status and were listed on the National Olympiad Registry, and thus give preferences in admission.

MGIMO participates in the Moscow Olympiad for school students in ecology and French. MGIMO prepares the Moscow team for the All-Russia Law School Olympiad. MGIMO also prepares school students for Olympiads in Chinese.

The MGIMO Humanities and Social Sciences Olympiad, in which up to 3,500 people participate each year, is a traditional event that requires 1.7 million rubles worth of financial support.

Specifically, a well designed online platform will introduce a fully interactive review of the submitted Olympiad works and consider participants' appeals remotely.



UNLEASHING STUDENTS' POTENTIAL



MGIMO creates a conducive environment for students to work on their projects, participate in international events, do internships, and plan their career. There are more than 100 student organizations at the university.

Students with the highest rating get **private, corporate, government and other types of scholarship**. In 2019/2020, 577 students were awarded private 25 scholarships, and 342 students won Russian Presidential Grants. Partner companies pay monthly grants and scholarships that fully cover tuition fees for master's degree programs (Russian Agricultural Bank, Karakan Invest, Region Group of Companies, among others). The Moscow Region earmarks Governor's grants for students of the Odintsovo branch who attended local secondary schools. The Vladimir Potanin Foundation, the International Chodiev Foundation, and Metalloinvest award their

2021-2025



scholarships based on a competitive selection process. 2019/2020 saw 120 million rubles worth of scholarship funds awarded. With an increase in corporate and private scholarships, this figure is planned to grow by 5% annually.

Special funds are earmarked on a per annum basis for **internships abroad, students' short-term trips, and their participation in international legal competitions**. 2020 saw a decrease in said trips due to restrictions imposed, but all the international activity was preserved with many events held online.

In February 2021, the MGIMO team won the title of national champions in Philip C. Jessup International Law Moot Court Competition Overall, 27 teams competed in the Russian stage of the competition.

In 2020, 120 master's students did their internships at the Foreign Ministry and the Ministry of Industry and Trade missions abroad and UN agencies. The Vladimir Potanin Foundation funds the program.

Throughout the academic year, students organize many events. March 2, 2021, marked a nationwide legal case competition, MGIMO Law Championship. This is the first case competition in Russia for law students with a big prize fund. It was organized at the initiative of MGIMO's Law Club and gathered 25 teams from three Russian cities at the on-campus stage.

Here are students' initiatives awarded with **the Endowment grants** that add new colors to university life:

Apart from the scholarship fund that the university already has, the Endowment will additionally set up a Student Development Fund that is planned to reach 100 million rubles in 3 years.

The Fund will allocate money on a competitive basis in three areas:

- » Student Mobility Program,
- » Student Initiatives Support Program,
- » Tuition co-funding and scholarship program for talented students.



JESSUP
COMPETITION 2021



- » Academic events held by MGIMO student clubs (events by OECONOMICUS Economic Club, MGIMO Middle East Club, Moscow Open Parliamentary Debate Tournament, etc.)
- » Entrepreneurial projects (Innovation Week, MGIMO Business Club's educational programs)
- » Educational projects (the Jessup Summer School in Moscow, recording video courses on mathematics, MGIMath, African economics and history, etc.)
- » Student Media (the Mezhdunarodnik newspaper, MGIMO 360)
- » Cultural and creative projects (MGIMO PROXENOS choir, MGIMO-SYMPHONY, MGIMO KVN team, M.ART Forum, MGIMO Music Awards)
- » Sports: (MGIMO hockey and golf teams, MGIMO Student Sports Club, mountain skiing camp in Italy, etc.)

A significant proportion of the events were held before the restrictions; after March, all the activities have successfully gone online. The Student Grant Competition is held with the support of members of the Board of Trustees, Andrei Epifanov and Yuri Shamara.

In 2021, on top of traditional projects, the Endowment's Student Grant Competition commits to supporting entrepreneurial and social initiatives.

The Student Initiatives Support Program will pursue comprehensive development of students' creative potential through the following initiatives:

- » research projects (organizing student conferences and research work, field studies),
- » projects in the field of entrepreneurship, including social entrepreneurship,
- » cultural and sports initiatives (organizing cultural meetings, sports events, outings), as well as psychological support programs,
- » support mechanisms for student organizations and student media outlets,
- » internships outside of the country, opportunities to participate in international legal and economic competitions.

2021-2025





NEW PROGRAMMES VS FUTURE CHALLENGES

Diplomatic training at MGIMO

Reboot of Educational Model

MGIMO's Economic Education Reform

Digital University

Environment and Sustainable Development

Business Education

MGIMO – Center of Sports Diplomacy and Law

MGIMO – Entrepreneurial University

Center of Academic Competencies

Recruiting Center

MGIMO-MED

Priority – 2030

DIPLOMATIC TRAINING AT MGIMO

MGIMO is a center for training professionals for the diplomatic service of Russia and friendly states.

The Faculty of International Relations is proud that the Ministry of Foreign Affairs is its main employer. The minister, his deputies, the main body of employees of the central office and foreign institutions are graduates of the Faculty of the Ministry of Defense. Every year, up to 90 MGIMO graduates are recruited to work at the Ministry of Foreign Affairs .

Diplomatic training at MGIMO today is an individual approach to students, exclusive work with the best Russian and foreign professors. A distinctive feature of the educational process at the faculty is work in small groups not only studying foreign languages, but also for training subjects that form professional and applied competencies. Almost 500 professors, teachers and invited specialists work for 1000 undergraduate and graduate students of the Moscow Region, of which more than 1/3 are doctors of sciences.

The faculty publishes the leading Russian journal in the field of the theory of international relations and foreign poli-

cy “International Processes”, which topped the list of Russian scientific publications indexed in Scopus in the subject area “Political Science and International Relations” in 2020.

In 2020, the student scientific journal “International Aspect” was launched.

In the past year, a joint project of the Faculty of International Relations and the Institute for International Studies “The Hour of the Expert” was launched. Communication with its experts contributes to the assimilation of theoretical knowledge.

Language training is matter of special pride. More than 50 foreign languages are taught at the faculty. We are recognized by the Guinness Book of Records as the university teaching the largest number of state foreign languages. Teaching of Kazakh has begun and teaching of Burmese has been resumed.

In 2020, a cycle of updating the content and pedagogical technologies for the implementation of the curriculum at the faculty was carried out.



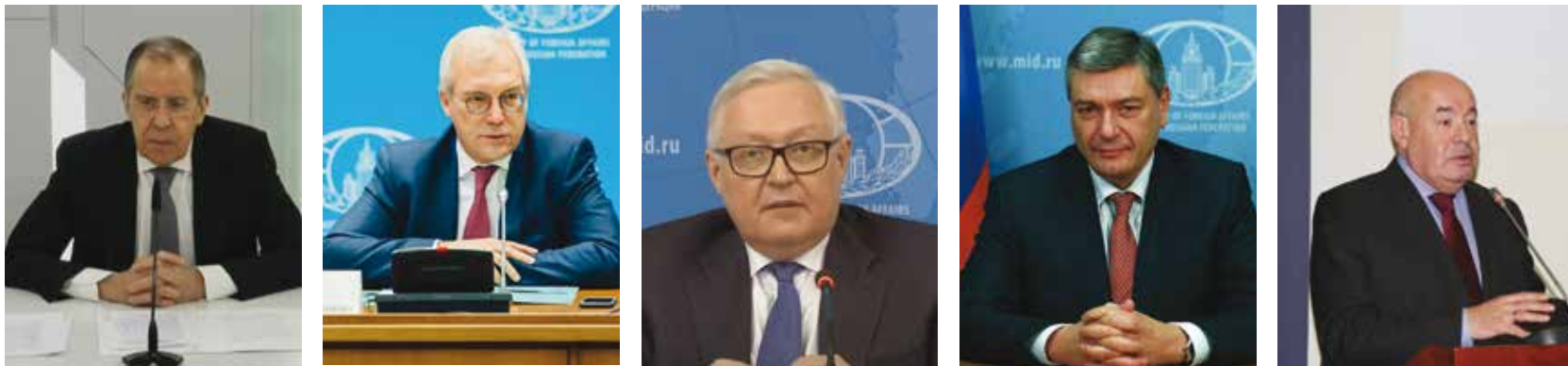
Minister of Foreign Affairs of Russian Federation Sergey Lavrov at a meeting with first-year students

It was decided to establish a scholarship named after S. E. Prikhodko, a MGIMO graduate, long-term assistant to the President, Deputy Prime Minister, and a scholarship named after A. M. Gorchakov, Chancellor of the Russian Empire, Minister of Foreign Affairs. Scholarships will be awarded to students studying in the areas of training “International Relations”, “Foreign Regional Studies”, “Political Science” and “State and Municipal Administration”.

New curricula is being developed taking into account the individual educational track. The new curricula doubled the number of elective courses, included courses on information technology in diplomatic practice, demography and migration, new challenges in the field of global security; the financial and economic cycle of disciplines has been expanded; the number of subjects has been increased, seminars on which will be conducted in small groups using the methods of project work; in the 3rd and 4th courses at least a quarter of the elective courses will be taught in English.

In 2020 the Faculty has started to implement the model of “minors” (additional specializations). It means that 3rd year students can choose one of two additional specializations:

- » “Legal instruments and foundations of international relations”, within which students will be offered a strengthened block of legal disciplines,
- » “Big data in international political analysis”, which assumes a deep mastering by students of methods of analysis of “big data” and modern approaches to modeling international situations. The set of disciplines for this specialization includes subjects such as Quantitative Methods in the Social Sciences, Data Analysis and Visualization, Applied Foreign Policy Analysis, Regression Analysis, Fundamentals of Programming, and Formal Modeling and Theoretical game approach “.



By the decision of the Collegium of the Ministry of Foreign Affairs, since 2007, MGIMO has been annually holding a “Diplomatic Module” for first-year graduate students who are focused on working in the Ministry of Foreign Affairs. Lectures within the framework of the Module are delivered by the Deputy Ministers of Foreign Affairs of Russia, heads of key departments of the Ministry, international experts and scientists. In the 2020/2021 academic year, the Diplomatic Module is being held for the fourteenth time.

During the pandemic, the Foreign Ministry’s relations with students were supported by meetings and discussions via videoconference. The series of “ministerial” lectures was opened on April 27, 2020 by S.V. Lavrov. The beginning of the 2020/21 academic year on 1st of September was celebrated in the traditional format of a live meeting with the Minister.

In December 2020, within the framework of the First Model of the Ministry of Foreign Affairs, in three days more than 90 students of Russian universities were able to get acquainted with the structure of the Ministry, present themselves as employees and communicate with young diplomats.

In April 2021, MGIMO will host the XXII Moscow International UN Model 2021 named after Vitaly Churkin (C-MIMUN 2021) — the largest in Russia and one of the largest UN Model in Europe.



2020

REBOOT

OF EDUCATIONAL MODEL

On the basis of actual demand of the labour market MGIMO engages corporate partners and experts from various economy sectors in the elaboration of new educational programmes.

In recent years, MGIMO has been working together with its corporate partners and organizations in offering programs and courses. MGIMO has **19 corporate departments**, including the following:

Since the mid-2000s, with Rosneft, Rostec, ADV; starting in early 2010s, with Gazprombank, Transneft, UMMC; beginning with 2016, a new Department of World Commodity Markets (Karakan invest); after that, 2017 onwards, with Nor Nickel; in 2018, we launched Global Agricultural Markets and Foreign Economic Activity in the Agroindustrial Complex department in cooperation with the Ministry of Agriculture, supported by the Russian Agricultural Bank; in 2019, MGIMO presented another joint department — Asset Management with Region Group.

In 2020, MGIMO produced its first graduating class of Agricultural Sector Attaches, who completed a training program at the joint department with the Russian Ministry of Agriculture. Some of the graduates joined the Ministry; they will be facilitating cooperation with foreign governments.

Currently, this advanced training course has 50 students studying in two different year groups.

New educational programmes were launched:

- » The School of International Economic Relations and Region Group unveiled a new practice-oriented program titled Investment Strategies in Global and Regional Markets.
- » The International Law School has launched a Master program titled International Cooperation in the Field of Law-enforcement and Criminal Justice.
- » The program in Defense Policy and Defense Industry Management launched jointly by the MGIMO Center for Military and Political Studies and the Military Academy of the General Staff of the Russian Armed Forces has welcomed its first students.
- » Masters programme “Management of city infrastructure and territory development” This course was designed in cooperation with the Ministry of Municipal Affairs and Housing of the Moscow Region.
- » MGIMO has laid down the groundwork for a new advanced training course in Theory and Practice of Modern Reforms in Handling Municipal Solid Waste in the Region of Moscow. This course was designed in cooperation with





the Ministry of Municipal Affairs and Housing of the Moscow Region.

- » International institute of energy policies and diplomacy of MGIMO organizes the work of the Education and research center for energy policies of the Far East region on the basis of MGIMO and the Far East Federal University. The project of launching the first joint network educational program of double diploma is under consideration — masters program of energy and ecology law and legal assistance for international energy cooperation — in collaboration with one of the leading educational and research centers in Asia — the Chinese University of Hong Kong.
- » MGIMO also gives its students an opportunity to acquire an additional qualification. Starting 2020, the School of International Relations gives students who completed the first two years an opportunity to electively choose an advanced course in Law, Legal Instruments and Foundations of International Relations. In essence, this initiative is run jointly by the School of International Relations and the International Law School.
- » Masters programme “Event management” will be launched at MGIMO–Odintsovo in September 2021.



To continue the work on bringing programs up to date, in 2020, MGIMO launched a survey among employers, faculty and students, which allowed to make changes to the scopes of courses, put an emphasis on practical skills aligned with employers' requirements (data management, communication, group work, emotional intelligence), introduce disciplines aimed at helping students with professional orientation.

The idea behind updating MGIMO's program portfolio is to provide our alumni with skills that will meet market demand on the time horizon of three to five years.

One major modification to existing educational programs is the introduction of computer science courses, developed to help students acquire digital skills amid a growing role of data in decision-making and organization management. MGIMO deepens its partnership with leading technological giants (Google, Microsoft, NVidia) and tech universities (MIPT, Georgia Tech).

The plan to modernize programs includes:

- » offering more electives and optional courses so that students have greater flexibility in their individual educational trajectory;
- » an increasing number of courses taught in English and other foreign languages;
- » introducing project work and courses to develop soft skills — critical thinking, communication, group work.

All the Schools will have their own International Expert Councils comprising prominent professors from abroad and corporate top managers. The Councils will assess curricula and training methods against best academic practices and market needs, thus keeping curricula constantly up to date.

In 2021/2022, a regular program review scheme tested at the School International Economic Relations, the School of International Law, and the School of Governance and Politics will be scaled up to all MGIMO's programs.



MGIMO'S ECONOMIC EDUCATION REFORM

The School of International Economic Relations, together with BCG, launched a pilot “inventory” project to update curricula and education process for BA and MA programs in Finance and Credit. The number of elective courses has increased by several times.

The School’s Expert Council, established to serve as a supervisory and advisory body, plays an essential part in defining the scope of reforms for bachelor’s and master’s programs. Members of the Expert Council are representatives of employers (Bank of Russia, VTB Bank, International Investment Bank, Eurasian Economic Commission, Chamber of Commerce and Industry of Russia, SAP CIS, KPMG, PwC, Region Corporate Group, etc.), who help to set a practice-oriented approach to the education process.

The School of Economic Relations and the School of Business and International Proficiency, together with Refinitiv, one of the leading suppliers of analytics for businesses, organized “Eikon Platform: Analytics for Education, Science and Business”, a crash advanced training course for faculty members.



The School also offers an innovative inter-school course — Digital Economy Leadership School, that combines blended learning and flipped classroom approach. It means that students study theory independently at home, leaving time in the classroom for practice. The course sets tasks for students to solve in six areas: e-commerce and online platforms, taxes in the digital world, digital marketing, corporate finance and digitalization, risk management in the digital economy, and digital banking transformation.

Apart from the School of International Economic Relations, two more Schools renewed their programs: the School of International Law (100%) and the School of Governance

and Politics (33%).

VTB Bank launched an open course on financial literacy at MGIMO, where students, educators, MGIMO alumni, students of the Lyceum and the College, and partner schools learn about personal financial planning and investment.

DIGITAL UNIVERSITY

MGIMO Odintsovo is instrumental in advancing technological disciplines at MGIMO, given the competencies available in computer science and machine learning, business informatics, and computer linguistics. This campus has become an innovative digital platform, a nucleus of the university's digital economics and data science expertise.

**МГИМО–Odintsovo —
Digital MGIMO!**



Every year we launch several new programs, and 2021 will not be an exception. We have prepared four new programs for future undergraduates, reflecting the most pressing demands of the labor market — digital law, IT economics and data management, modern pedagogy and event management.

Director of MGIMO-Odintsovo E.A. Kozlovskaya

The School of Financial Economy

In 2020, The School of Financial Economy at the Odintsovo branch opened updated BA programs:

- » Information Technologies in International Business (this programme is in the top 5 nationwide in terms of applicants' average GPA);
- » Financial Economics and Financial Technologies developed together with Accenture, one of the leaders in international consulting services in finance and IT;
- » The School of Financial Economy, based at the Odintsovo campus, has designed a new program, Financial Management. In this course, core disciplines (management theory, strategy, human resource management) are coupled with modules related to business transformation (innovation process management, digital business transformation and crisis management). The curriculum offers a set of disciplines included in the ACCA (Association of Chartered Certified Accountants) international certificate.

In December 2020, together with Google, the School held a series of open seminars for MGIMO students on "The Magic and Reality of Machine Learning" in business, linguistics, and political science. This business game served as a platform to test a new learning format, where students without a technical background, with different levels of initial training, discovered what it was like to commission a machine-learning solution, and the logic behind the decision-making process was for them the customer. Members of the MGIMO IT Club, opened at the School, were instrumental in organizing the workshop.

2021–2025

In 2021 The School of Financial Economy will welcome first students of the new masters' program in IT Economics and Data Management. The program will focus on the economics of designing and implementing IT products, developing new digital markets from standpoints IT companies, customers and investors, as well as on Data Science.

There are plans to open an international track with DATAIA Paris — Saclay Institute for bachelor's and master's students.

In 2021 the School will offer renewed curricula that include various interdisciplinary elective courses, which will give students freedom of truly individual educational trajectories.

Skoltech
Skolkovo Institute of Science and Technology

accenture



ADA
MGIMO

Within the framework of MGIMO-ADA
MBA with the specialization in Finance

MGIMO-ADA Online Master Classes

A Guided Tour to IT
How to Make Sense of Information
Technology Around You and
At Your Company

by Evgeny Pogrebnyak
Dean, MGIMO Financial Economics Department

March 10
Info session: 18:00
Master Class: 18:15

Register:
events@ada.edu.az



Семинар
"Магия и реальность
машинного обучения"
ОТ МГИМО
и Google



The Faculty of Financial Economics is one of the young and rapidly developing faculties of MGIMO. We place our faculty as a competence center in the field of data analysis.

Dean E. V. Pogrebnyak

The Tashkent branch offers a BA program in Analysis and Modelling of Socio-Economic Processes. A master's program in Systems Analysis for International Business prepares professionals with systemic knowledge of IT and international business and management skills for the digital economy.

The Tashkent branch has also launched a Python course for data processing and visualization that will be offered as an open elective to all students wishing to improve their programming and data analysis skills.



Artificial Intelligence

Since 2018 together with MIPT, the Department of Finance and Economics offers a master's program in Artificial Intelligence. The program has several industry partners — ADV Marketing Communications Group, Microsoft and NVidia. This is one of the first master's programs in Artificial Intelligence in our country.

Our master students' Team Amazure won a bronze at the Microsoft AI for Good Hackathon. They designed the Katyu-sha Navigator, a digital assistant for independent travellers exploring Russia's cultural heritage spots.

In 2020, the Department of Digital Economy and Artificial Intelligence of ADV Group launched a regular digest, Digital Economy: International Agenda, available in Russian and English. The digest covers all key news and events in the world of artificial intelligence and data, and provides a brief update on the Department's digital educational and research projects.

In October 2020, the Department opened the Digital Discussion Club. MGIMO's Discussion Club is a platform with regular workshops and open discussions on the future of the digital economy and artificial intelligence.

In December 2020, MGIMO hosted the first AI Global Dimension — Governance Challenges Conference, which brought together leading AI experts from government agencies, international organizations, academic institutions and businesses. This conference is planned to be held annually from now on.

February 26, 2021, marked the first online Russian-French AI Forum under the aegis of the Trianon Dialogue. The event was organized by the Trade Office of Russia in France with the support of the Ministry of Economic Development of Russia. MGIMO and the Trianon Dialogue experts gave the most meaningful talks at the Forum.



The content of the program combines the competencies of leading universities. MGIMO shares its expertise in the field of international business and digital economy and MIPT — in the technology field. The program is aimed to train a new generation of leaders in technological sphere who are able to build processes and promote software products and services in international markets.

Dean E. V. Pogrebnyak

In 2021, ADV Group's corporate Department of Digital Economy and AI plans to hold a series of masterclasses with guest AI experts from Sberbank, NVIDIA and a number of venture funds.

2021-2025

...in the future, there would be specialists in intercultural communication proficient in modern digital tools and technologies who will communicate, not the electronic translators

“...” These are such specialists who can be flexible and competent in exceptional situations of online and direct communication — situations faced by the modern world.

Dean V.A. Ikonnikova

In 2020, the School of Linguistics and Cross-Cultural Communication opened a MA program in Translation and Modern Technologies in Linguistics that combines MGIMO’s traditional linguistic and cross-cultural expertise and digital linguistic tools.

On February 21–26, 2021, MGIMO held the fourth international workshop, “Language. Culture. Translation: Modern Technologies in Linguistics.” More than 70 speakers and 150 viewers from Finland, Hungary, Uzbekistan and other countries, representatives of the “digital” community of translators and interpreters, media and Russia’s leading universities joined the workshop remotely and in person.

The School of Linguistics and Cross-Cultural Communication is currently working on an international linguistic consortium with other leading universities and companies. The consortium will focus on terminology studies, cultural linguistics and computer linguistics for modern languages. The School’s main international and Russian partners are the University of Georgia (US), University Institute of Modern Languages (Milan, Italy), and the Rudomino National Library.



Smart City

Rossiyskaya Gazeta included Smart City Management, a program taught at the School of Governance and Politics, in its Top 10 Best University Programs for Today and Tomorrow. The program has an international dimension to it — thanks to the support of Digital Economy League, students can spend a year at Yonsei University (Seoul, South Korea), a leader in

creating urban and spatial planning experts. The School's key partner for this program is the New Cities Foundation, a non-profit organization building a global network of public and private sector leaders and Urban Tech innovators, such as Google, Cisco, Toyota, etc.

Law Digital

2020 saw the launch of the Digital Law Journal. It is an international electronic academic journal that creates a platform to discuss the legalization of digital technologies and prospects and specific aspects of their introduction in the regulatory and legal frameworks from the academic standpoint.

In February 2021, MGIMO hosted a conference on reputation management called **“eTarget”**. **Technologies to Form the Information Background**, organized jointly with Ashmanov and Partners, one of the leading internet marketing firms in the Russian market. It was the third time the conference was held at MGIMO, and it once again brought together top digital experts.

The Center for International Information Security, Science and Technology Policy continues to do research, provides advanced training for international affairs professionals, develops scientific, methodological and laboratory capabilities for monitoring international information security and science and technology policy. A course “Digital Aspects of Modern International Relations and International Information Security” is now available on Coursera. The Center's employees attended professional conferences and forums, including international ones, on arms control, nuclear infrastructure cybersecurity, and Internet governance.





The Center for Digital Economy and Financial Innovation researches legal and economic aspects of developing and using new technologies, such as blockchain, AI, cryptocurrency and robotics, both in private and public sectors. On top of that, the Center works on standardized legal safeguards to protect the digitalization process, assesses crime risk associated with the process, and determines the status of new financial instruments. In 2020, the Center co-hosted more than a dozen webinars and online conferences.

MIEP's **Center for Strategic Studies in the Area of Energy and Digital Economy** carries out comprehensive projects in the field of innovation and digital economy, analyses global experience in innovation management and advanced AI-based digital technologies and systems.

DIGITAL LAWYER

The project's goal is to roll out a digital platform that will integrate curricula of the International Law School, the Odintsovo and Tashkent branches.

This will be achieved through the following steps:

1. Creating digital teaching materials and textbooks as part of the university's Information and Education Environment.
2. Developing and implementing disciplines related to legal regulation of information and the digital economy.
3. Designing digital law courses that students of other MGIMO Schools can choose as their electives.
4. Launching a master's program with the School of Financial Economy of MGIMO Odintsovo that will provide law students with new skills necessary to respond to challenges of digital economic transformation and developing information society.

This will be a well-balanced program. It will offer studies of modern tendencies in the digitalization of governance and public life, alongside modules in civil, financial, and administrative law.



2020

ENVIRONMENT

AND SUSTAINABLE DEVELOPMENT

The Department of Integrated International Ecological Problems and Wildlife Management at the School of Applied Economics and Commerce celebrates its 10th anniversary.

The Department has become a pioneer in undergraduate science training at MGIMO and is now increasingly focusing on its own environmental studies and developing international ties, including through the Trianon Dialogue.

In 2020, MGIMO's School of Applied Economics and Commerce held a series of events dedicated to environmental issues. Two of them were part of VuzEcoFest, organized by MGIMO Goes Green Club. The School hosted a series of masterclasses by Deloitte Sustainability Services experts (co-organized by the School of Applied Economics and Commerce and the School of International Economic Relations), and a series of webinars with the UN agencies, individual coaching sessions with the Green Startup Accelerator and a coaching team from Erickson International.

In 2021 traditional scholarship programme of the Metalloinvest which is one of the largest mining and smelting holdings in Russia is focused on the students-ecologists. The best scholars can pass their internship in the company.



MGIMO Center for Sustainable Development

The Center's work with other organizations:

- » Advanced training courses for professionals from different sectors in ESG (Environmental.Social.Governance) at the School of Business and International Proficiency;
- » Consulting ESG investors who are entering the Russian market (including through the Trianon Dialogue format);
- » Developing GHG emissions inventories for all Russian regions (with the support of the Ministry of Economic Development of Russia);
- » Raising international funds for research; developing ESG strategies for companies and banks.

As part of MGIMO's effort to advance international cooperation, the Center will start joint research in its area of expertise with its international partner universities, including the University of St Andrews (Scotland) and the University of Bristol (UK), etc.

A special mention should be made of monthly gathering of a debate club on sustainable development issues, where MGIMO Trustees, representatives of ministries and organizations participate.

The Center's educational track will include:

- » A master's program in Sustainable Development Management at MGIMO's School of Business and International Proficiency;
- » Inter-school electives;
- » Additional projects are available as part of current programs, first of all, a BA program in Ecology and Wildlife Management at the School of Applied Economics and Commerce.

Initiatives to develop Ecology and Wildlife Management programs at the School of Applied Economics and Commerce

1. Open a department with the World Wide Fund (WWF) for masters' programs;
2. Launch a Situation Center for Digital Solutions in Ecology and Wildlife Management;
3. Hire additional faculty to the existing Department of Ecology and redevelop the science lab;
4. Set up various students activities at the Center for Integrated International Ecological Problems and Wildlife Management.



Our students' team won in the Best Project Presentation category in Open Seventeen, an international challenge that promotes Sustainable Development Goals. Their project, U-Shaped River Barriers, is designed to help fight water plastic pollution in Russia. MGIMO student Victoria Koltinova won in the Ambassadors for Protected Areas Competition; she is now the ambassador for the Curonian Spit National Park (Russia).

Volunteers from MGIMO Goes Green, a students club, regularly help the Department sort and prepare waste paper for pickup.

Ecology and Environmental Management is a joint master's program with Russian State Hydrometeorological University and Versailles Saint-Quentin-en-Yvelines University (St. Petersburg) planned to be opened in 2021 with the Trianon Dialogue's support. The program will primarily focus on environmental issues in public and corporate management.



BUSINESS EDUCATION

MGIMO's School of Business and International Proficiency currently has 170 students in its MBA and EMBA programs, with 85 graduates in 2020, 1670 people completed additional professional training programs at the School of Business and International Proficiency in 2020.

In 2020 MGIMO and ADA University (Azerbaijan) signed an agreement on a joint MBA program in Finance. For ADA University, this is a first joint program with a Russian university. The program is designed for banking, finance and investment professionals from such countries as Azerbaijan, Russia, Turkey, Iran and the Republic of Korea. 15 students have currently started the joint MBA program. The program is taught in English; graduates receive two MBA diplomas upon completing the program.



ШКОЛА БИЗНЕСА
МГИМО



EFMD



ASSOCIATION
OF
AMBA
ACCREDITED



MGIMO Business School was the first in Russia to hold a large-scale digital case competition, MGIMO MBA Digital Case Challenge, that tackles business development issues. This online challenge attracted record numbers of both participants and partner companies. 5 innovative companies from different sectors of Russia's economy were involved in the project: Sberbank, Cherkizovo, Nordgold, Schneider Group and SWiP. The Challenge that lasted from April till June 2020 offered MGIMO Business School students a chance to use the knowledge and problem-solving skills they gain during their education to address issues businesses in Russia face, as well as to boost their business competencies, get experience in group work, find new friends and business partners.

To confirm that the School of Business and International Proficiency MBA programs meet certain criteria, such as education quality, alignment with students' expectations, faculty qualifications, the atmosphere in classes, etc., they need to go through the EFMD accreditation process, on top of the AMBA accreditation obtained in 2019).

The EFMD Quality Improvement System is one of the most prestigious school accreditation systems for business schools' MBAs.

More than 900 leading business schools and corporate universities from 90 countries are EFMD members. The total number of EQUIS accredited universities is less than 100.



2021-2025

MGIMO — CENTER OF SPORTS DIPLOMACY AND LAW

For several years MGIMO has been designing and running educational programs in sports together with the Russian Olympic Committee and the Russian Olympians Foundation.

A trilateral agreement was signed back in 2015; since then, more than 300 sports managers completed the training, some of whom work for international sports federations.

Apart from that, there was a strong need to design regular educational and consulting programs for the current management of Russian sports organizations and federations in order to upgrade the skills necessary in international cooperation and create a talent pool of Russian representatives for international sports organizations and associations.

In 2019, MGIMO and the Russian Olympians Foundation established **the MGIMO Center for Sports Diplomacy** that consults on major issues related to promoting and protecting Russian athletes' interests in the global sports

arena. An important part of the Center's work is drawing up programs in International Sports Law, International Communication, Diplomatic Protocol and foreign languages.

On December 18, 2020, the Center for Sports Diplomacy launched a flagship program "World Sports: Regulations, Positioning, Communication", for current top management of sports organizations and federations to create a talent pool of Russian representatives for international sports organizations and associations.

Moreover, jointly with Kutafin Moscow State Law University and the Association of Lawyers of Russia, MGIMO established **the Center for Sports Law, an independent non-profit** that provides legal assistance to Russian Olympians, contributes to promoting and strengthening the Olympic movement in Russia, and advancing through legal support physical education and sports, high-performance sports included.



MGIMO — ENTREPRENEURIAL UNIVERSITY



MGIMO has made it to the top 10 universities and business schools for entrepreneurs in Russia, according to the Expert Analytical Center. MGIMO excelled in such categories as the number of founders and startups set up by graduates and the number of visitors to the university website.

Endowment Grants for Studying Entrepreneurship and Economics

The MGIMO Business Club educational events allowed the students to join lectures “The Labyrinth of Financial Life” from Rosbank experts. An online master class on Excel helped all those interested to master the practical skills of complex formatting. The yearly Forum MGIMO Business Spring 2020 was a major event, within which webinars of experts from various business areas took place.

Numerous projects participating in the Endowment’s student grant competition are devoted to the study of entrepreneurship and economics, including projects and events of the Business Club and the Economic Club Oeconomicus. The MGIMO Oeconomicus Economic Club organized a series of thematic online discussions to analyze the economic impact of the crisis in the world.

Entrepreneurial projects added to the educational ones. The MGIMO Innovation Week “Innovation in Russian Companies” was held on the Odintsovo campus.



To promote innovations and create a comfortable environment for entrepreneurship, MGIMO will undertake the following steps:

- » Introduce workshops on entrepreneurship, from looking for an idea to marketing a product. Workshops will be available both for students and the faculty;
- » Launch at least 1 corporate startup support program per year;
- » Design new remote courses with leaders in business education, Rennes School of Business (France), Korea University, the University of Hong Kong and others.
- » Expand the pool of mentors and venture investors who take part in demo days and projects reviews by the Business Incubator.

MGIMO will focus on advancing technological entrepreneurship through courses on tech projects management, digital literacy and prototyping, designed in cooperation with tech companies.

2020

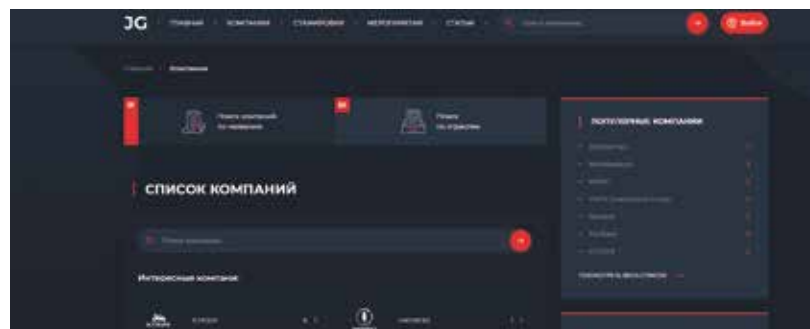
The MGIMO Business Club educational events allowed the students to join lectures “The Labyrinth of Financial Life” from Rosbank experts. An online master class on Excel helped all those interested to master the practical skills of complex formatting.

Since 2007, a Business Incubator has been operating at MGIMO, which annually holds a series of events such as an incubator for MGIMO students, a case competition, international technology and business transfer program, an information and advertising support program. The number of students participating in the programs averages 95–100 per year. The incubator supports an average of 35 projects while

they undergo expert assessment or receive mentor support, with 9–10 startups being created.

In 2019 MGIMO Henley StartUp Tour, an online program in partnership with Henley Business School, UK, was launched, with 20 participants taking a distance learning course in entrepreneurship.

Entrepreneurial project “JobGuide” became the winner of the X Student Grant Competition of the Endowment 2020/2021. This platform is meant to facilitate the job-hunting process for young specialists: helps to find an internship, provides information on companies and the specifics of working for them, helps to communicate with potential employer.



MGIMO Project Accelerator

Grants for students who launch their first projects as entrepreneurs, including social entrepreneurs (up to a million rubles), and a chance to enter an acceleration program

The Endowment will launch a marketplace where corporate partners will set tasks for startups to solve.

The marketplace will be available to startups outside of the university, including to foreign ones. MGIMO already had a similar experience, when in February 2020, it organized Trianon Startups, a platform where French startups met with Russian companies and corporate accelerators.

Startups

To promote cooperation between startups and major companies, the Trianon Startups project has been initiated to act as a matchmaking platform for short B2B meetings. The 2nd Trianon Startups forum took place on February 3 at the Pushkin Museum, bringing together over 30 French startups in such areas as green technologies, fintech, cryp-

tocurrency, digitalization of retail, big data, smart city, and cloud-based technologies. Overall, French startups and Russian companies clocked 320 meetings, and 1/3 of them



launched joint projects. Among the Russian participants of the Forum were Metalloinvest, VTB Bank, Gazprombank, Rostec, Rosneft, Nor Nickel, Merkuriy, Lukoil Engineering, Rosseti, Rosatom, Russian Railways, Severstal, Sberbank, Rosbank, Mail.ru Group, Superjob, VimpelCom, MTS StartUp Hub, Sistema Venture Capital, as well as the largest Russian investment and venture capital funds: the Russian Direct Investment Fund, RDI Digital, the Agency for Strategic Initiatives, Generation S, VEB.RF. As for Russian startups, they met with representatives of major French companies for the first time back in April last year at the Palace of Versailles. That forum featured such companies as Air France, Total, Renault, Orange, Air Liquide, SNCF, Thalès, Société Générale, Pernod-Ricard. It resulted in 290 meetings and as many as 15 contracts.

A major Russian-French clean tech forum — Cleantech — took place in November 2020. The Forum was organized by the Trianon Dialogue and the KseTech clean technology platform in cooperation with the Métropole Nice Côte d'Azur

and the Skolkovo Foundation. Cleantech was organized as a platform to share best practices in green technologies and discuss real-life cases to understand better future trends in manufacturing, smart cities, waste recycling, and renewables.

The Forum also became a meeting point for Russian students and French startups in green transport, IT solutions for environmental protection, and urban planning.



The Stolypin Forum

On September 3–4, 2020, MGIMO hosted the 3rd Stolypin Forum titled “The Immune System of the World Economy.” The Forum was organized in a hybrid format mixing online streaming on major online platforms and open-air tents that doubled as studios.

In the space of two days, the Forum welcomed over 3,000 participants who took part in various interactive activities, while the total number of streaming studio guests reached more than 1,000 people with north of 200,000 viewers watching it online in Russia, European, and BRICS countries, as well as the US.

This forum brought together Russian and foreign experts, entrepreneurs, representatives of leading international companies to discuss new practices and share their experience — all with the same goal to strengthen the immunity of the global economy and individual countries, as well as industries and single companies.

The speaker line-up featured Yuri Borisov, Deputy Prime Minister; Oleg Deripaska, founder of RUSAL and founder of the Volnoe Delo Foundation; Vladimir Efimov, Deputy Mayor of Moscow in charge of the Economic Policy and Property and Land Relations in the Moscow government; Andrei Klepach, Chief Economist with the State Development Corporation VEB.RF; Alexander Plekhanov, Director for Transition Impact and Global Economics at the EBRD Office of the Chief Economist. As for foreign guests, the Forum had the honor to welcome Ceyla Pazarbasioglu, Vice President for Equitable Growth, Finance and Institutions at the World Bank Group; Arnaud Le Voll, Senior Vice President for the North Sea and Russia Region at Total; Rodolfo Lacy Tamayo, Director of the Environment Directorate at the Organization for Economic Cooperation and Development (OECD); Frederik Paulsen, Chairman of the Board at Ferring Pharmaceuticals; Jeff Maggioncalda, CEO at Coursera; Gervais Pellissier, Delegate CEO and Executive

The

IV Stolypin Forum

is scheduled for
September 2021.

The Forum invites
partners:

- » exclusive partner
15 million rubles.
- » general partner
8 million rubles.
- » partner
3 million rubles.



Director for Human Resources and Group Transformation at Orange (France).

The Forum was organized by Boris Titov, Russian Federation Presidential Commissioner for Entrepreneurs' Rights, MGIMO, and the Stolypin Growth Economy Institute, sponsored by Sberbank, the Government of Moscow, and Rostec.

The Stolypin Forum was named Business Forum of the Year by the annual national Event of the Year Awards for event marketing and special events.



CENTER OF ACADEMIC COMPETENCIES

In 2020, the Center of Academic Competencies was created at the School of Business and International Proficiency. It created a new portfolio of professional development courses for MGIMO faculty.

The emphasis has shifted from teaching content to “soft skills” such as public speaking, coaching, facilitating group work, organizing project- and case-based learning. A number of courses have been devoted to the development of teachers’ digital skills such as working in the LMS electronic educational environment, developing online modules and courses, and adapting content and format of classes as well as testing to the online format. To develop research skills, courses on academic writing and publishing in English, prepared jointly with the University of Oxford, have been introduced.

In January-February 2020, 23 MGIMO professors completed the Professional Development Course in Teaching and Learning and English-Medium Instruction in Higher Education at the Henley Business School of Reading University (UK).

The Center of Academic Competencies plans to offer the following courses in 2021:

- » Public speaking for teachers
- » Effective public speaking
- » Coaching techniques for teachers
- » Academic literacy for researchers (including an online course with Oxford University)
- » Modern teaching techniques (case study methods, group and team work, including an online course with Ivey Business School)
- » Visualization and structuring of information. Working with MS PowerPoint
- » Creating online courses on educational platforms, such as Coursera, Stepik, Moodle (an online course)
- » Using Big Data in learning
- » Agile management
- » Project Management

There are plans to expand the program of academic internship abroad for MGIMO and Odintsovo branch faculty (Oxford University, Cambridge University, Reading University, and Bocconi University).

RECRUITING CENTER

In 2020, a Recruiting Center was created in MGIMO for effective recruitment. The main directions of the new Recruiting Center are:

- » Recruitment of new highly-qualified faculty and administrative staff to work at MGIMO;
- » Organization of candidates' testing;

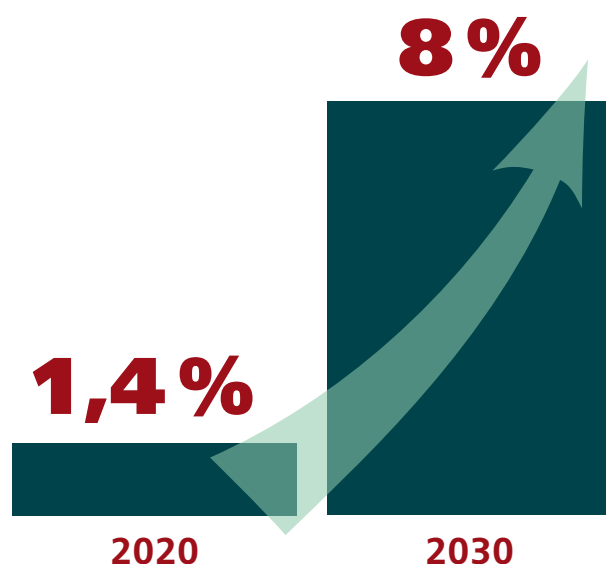
- » Aiming at advanced training or employees' professional retraining;
- » Updating and creating University's Candidate pool;
- » Creating University's databases of requests and potential candidates

In 2021, MGIMO is going to focus on creating an employer image using, among others, the following events:

- » Seeking systematic feedback from the employees on the working conditions and motivation, management quality and team organization, level of satisfaction with their work, etc.
- » Developing measures to optimize internal process and improve working atmosphere;

- » Creating a corporate culture concept;
 - » MGIMO positioning for external candidates;
 - » Working with websites and social media with systematic posting of vacancies and an organized system of prompt responses to candidates' questions.
- In order to help new employees to adapt, a new system of measures will be created through the development of digital and printed manuals on the University, services and useful information.

SHARE OF PHD EMPLOYEES IN THE TOTAL COUNT OF ACADEMIC STAFF



To enhance motivation, it is planned to form a system of non-state pension provision for employees.

Starting with 2021, it is planned to launch a foreign recruiting program, aiming to hire at least 10 foreign PhD specialists from top-200 world ranking universities per year.

Overall, during 2020–2030 within the framework of the program of postdocs and visiting professors at MGIMO, it is foreseen to attract about 150 professors for a period of at least 1 year, for some of them conditions for permanent employment will be provided.

Taking into account the limitations of foreign travel, the possibility of organizing remote work (leadership of scientific teams, participation in the work of research groups, reading seminars and lectures) will be considered.

MGIMO–MED



On the initiative of the Governor of Moscow region, a member of the MGIMO Supervisory Board Andrey Vorobyov, MGIMO University and MD Medical Group held a series of consultations and decided to establish an autonomous nonprofit educational organization of higher education MGIMO–MED Medical University (hereinafter MGIMO–MED).

MGIMO–MED campus will be located at the Lapino Clinical Hospital (MD Medical Group). It is planned to start a construction works of a new campus building on the basis of MGIMO Odintsovo.

MGIMO, MD Medical Group, as well as other medical and research institutions are signing contracts on joint implementation of the educational program in order to fully comply with the educational standards.

The Israeli hospital Hadassah Medical Moscow, located in the Skolkovo medical cluster, is supposed to become a partner of the project so as to provide the necessary state of medical technology and knowledge transfer.

MGIMO–MED Medical University is expected to form top experts to work in Russia and abroad. The educational process will be driven by the development of innovative educational standards, events with participation of visiting professors from top foreign universities and clinics, substantial part of practical training, as well as a variety of exchange programs. These programs are preliminarily settled with the Hebrew University of Jerusalem, the Tel Aviv

University and the Swiss medical-pharmaceutical group Ferring Pharmaceuticals, whose owner is Frederik Paulsen, member of the MGIMO Board of Trustees, have agreed to participate in the educational partnership.

The launch of MGIMO-MED will start in 2021 with the inauguration of pre-university tutorial programs, development of biomedical and science side classes in secondary schools of the Moscow region, selection and retraining of the teaching staff.

Due to the need to prepare for and go through the procedure of licensing of educational activities the admission process to the specialist degree programs and clinical residency will be launched in September 2022.



BEYOND MGIMO

PRIORITY – 2030”



The Priority-2030 Strategic Academic Leadership Program is developed by the Russian Ministry of Education and Science in terms federal projects “The Development of Integration Processes in Science, Higher Education and Industry”, “The Science and Universities”, “Human Resources for Digital Economy” and national program “The Digital Economy of the Russian Federation” established in accordance with Russian Government Decree №3697-p of December 31, 2020.

The program is aimed at improving the efficiency of the higher education system of the Russian Federation and at increasing the contribution of leading universities to the spatial, scientific, technological and socio-economic development of the country.

The competitive selection will be announced for the first time in 2021. It will be conducted in two areas:

- » selection to support research leadership development programs;
- » selection to support programs aimed at enhancing spacial and/or sectorial leadership of universities in order to ensure the development of the Russian regions and/or sectors of the economy and the social sphere.

MGIMO has chosen the second area — sectoral leadership, namely international track. A prerequisite for the university’s participation in the Priority 2030 program is a consortium.

On March 18, 2021, a working meeting was held at MGIMO with the heads of the above organizations, who confirmed their commitment to establish a consortium. The participants discussed the draft of the application for the Priority 2030 Strategic Academic Leadership Program, the areas of cooperation, the subject field and specific areas of interaction.



MGIMO invited the following organization to join the consortium: the Institute of World Economy and International Relations of the Russian Academy of Sciences, the Kurchatov Institute, the Lebedev Physical Institute of the Russian Academy of Sciences, Alekseev Private Law Research Center under the President of the Russian Federation, Russian Institute for Strategic Studies, Russian Public Opinion Research Center, Skolkovo Foundation, Far Eastern Federal University, MISIS National University of Science and Technology, Moscow Institute of Physics and Technology, Russian State Hydrometeorological University, Stavropol State Agrarian University, Kuban State Agrarian University, ADA University (Azerbaijan), University of World Economy and Diplomacy (Uzbekistan), Rosneft, Transneft, VTB Bank, Gazprombank, VEB.RF, MMC Norilsk Nickel, MD Medical Group, Hadassah Medical Skolkovo.



ECOSYSTEM OF KNOWLEDGE

Digital Educational Environment

MGIMO Online Courses

MGIMO Library – New Start

2020

DIGITAL

EDUCATIONAL ENVIRONMENT



project of University's IT-infrastructure modernization, that is being implemented with the support of VTB-Bank, members of the Board of Trustees and MGIMO's partners, has been one of the most high-priority projects for MGIMO and Endowment for the past years.

An IT-platform was created that allows to monitor students' assessment of teaching quality and "Teacher's personal account" testing has been started. These projects helped to create a resource to set up a register of faculty staff work plans and their documented achievements in learning, educational and methodological, scientific and other activities.

A simpler and more user-friendly interface is added to a "Student's personal account" that can be adapted to mobile

version in English and Russian languages, as well as a calendar with the main educational program and additional modules and a possibility to register extracurricular activities, applications to student organizations, options of applying for one-time financial help and grants.

The work is under way to modernize digital student services. For the first time ever the traditional MGIMO Guide for first-year students was published on an e-platform in a long-read format (guide.mgimo.ru) in Russian and English, and one can get a temporary order for dormitory check-in online by filing a relevant application on a specially developed portal. The work is currently underway to create and integrate an "Applicant" platform for foreign applicants and an online system concerning migration and registration support.

more than **1800** events on a daily basis during online-period



Успешные цифровые системы базируются на 3 блоках

- Функционал**
Широкий перечень востребованных возможностей
- Дизайн**
Современный дизайн, удобный интерфейс, понятные и простые для пользователя последовательности действий в сервисе
- Стабильность**
Доступность 24/7, бесперебойность даже во время пиковых нагрузок

All the internal and related to the University's life events were held in a new format. Overall more than 70 live streams were organized during the most active distance-learning period (from March till September). Sergey Lavrov, the Minister of Foreign affairs, and deputy ministers of the Ministry of Foreign affairs have met with students in a new format. A modern branded studio was equipped in order to hold hybrid events. This format was used for 14 Open Door Days. Total number of views of MGIMO's LIVE events on YouTube channel amounted to 50000. The University holds up to 30 video conferences with foreign universities per month.

In 2020, the University created the Department of Information and Advertising. Its structure includes the Center of Internet Policy. The Department's aim is to persistently develop University's online resources, consult departments on issues of webpage technical support and update, publish announcements and news, hold events in order to improve the attendance statistics and increase the mailing list.

MGIMO's Center of Internet Policy has developed 15 websites and landings, including online.mgimo.ru website where one can find all the online courses available on Coursera and Stepik partner platforms, University's mass media websites — corporate MGIMO Journal and Mezhdunarodnik student newspaper, as well as updated Russian and English versions of ASEAN Center, Russian Association of International Research, "International finances and investment



The current concept of MGIMO's digital transformation covers all elements of the University's comprehensive digital ecosystem and sets the following tasks:

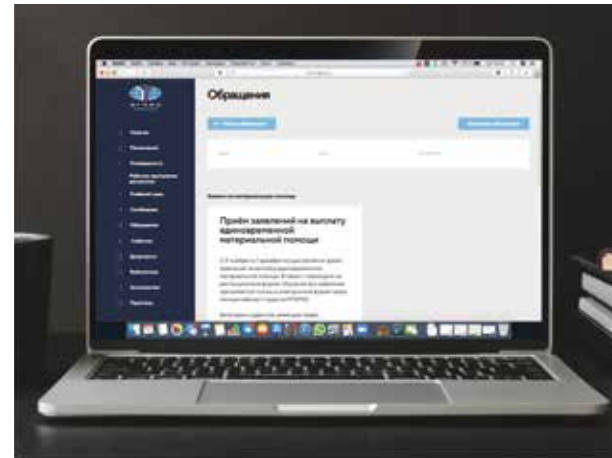
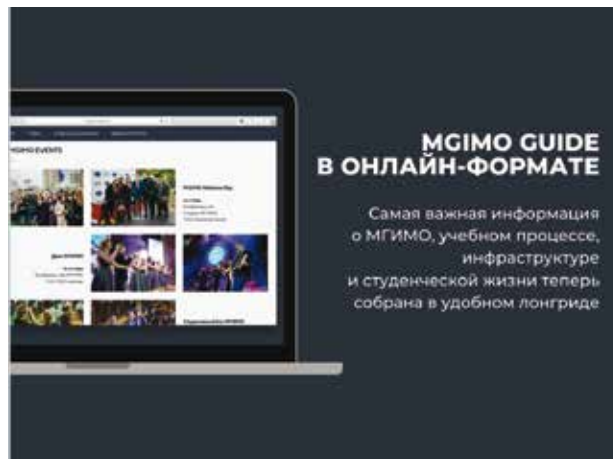
- » To improve e-systems for administrative process management, including systems of educational process management, personnel record keeping, finances and electronic document workflow;
- » To transfer 100% of disciplines and courses into a single electronic LMS and provide technical means to create high-quality online courses;
- » To develop the concept of a single digital window to access the whole spectrum of digital services via system of students' and employees' personal accounts based on the convenience of user's experience;
- » To develop University's portal and social media in order to increase online presence and to promote the University, as well as to develop English and French versions of the website;

2021-2025

management program of the European Studies Institute and MGIMO's Rare Book Museum websites.

MGIMO's online activity has naturally received a new impetus — during remote work and learning period the website and social media accounts have become the main communication channels. In 2020, the traffic of MGIMO's portal — the main internet platform has surpassed 2.2 million visitors. The prevailing number of first-time visitors — 82.2% — was particularly interesting. Total number of page

views was almost 12.5 million. Post organic reach on Russian and English versions of Facebook page surpassed the 600 000 mark. In terms of followers' increment, Instagram and VK pages are still the most active ones — more than 23 500 users are following visual content on Instagram and there are 38 000 followers on VK. The Alumni Association, Endowment and MGIMO's Student Union, which launched new online projects, are the most actively positioned ones on social media.



- » To create a mobile app based on student's and employee's personal accounts, as well as to create a chatbot using AI technology (speech recognition), that will be able to reply to applicants' and students' frequently asked questions 24/7.
- » To equip classrooms with simultaneous interpretation systems and to broaden TV Studio's technical infrastructure.
- » To develop online courses: minimum 10 "image-building" courses on main program tracks ("International Relations", "Foreign Policy of Russia", etc.) to be published on international platforms like Coursera.
- » MGIMO teachers are to create language online and blended learning courses for commercial purposes.

In 2021, MGIMO will launch an updated portal that will reflect the comprehensive ecosystem of its connections and directions (starting from the Lyceum for school students to the Tashkent branch).

2020

MGIMO ONLINE COURSES

There is a Working group on MGIMO's digital educational environment creation functioning within the Department of Information Technology. Its employees are helping teachers to tape video courses in MGIMO's own TV Studio and post them on Coursera and Stepik platforms.

MGIMO's School of International Economic Relations together with MGIMO School of Business and International Proficiency has launched its first specialization — "World economy", a series of interconnected courses created by the Department of World Economy.

The following courses were also published on Coursera in 2020:

- » Updated cycle of lectures on Political Geography,
- » Technological Methods of International Negotiations,
- » International cybersecurity: theory and practice,
- » Government Regulation of Financial Markets in Modern Times,
- » Diasporas in Global Politics,
- » The Stock Market for Private Investors of the Mass Affluent and HNW Segment,
- » Ways of Entering the Stock Market for the Private Investors of the Mass Retail Segment,
- » Digital Aspects of Modern International Relations and International Information Security,
- » Constitutional Law of Foreign Countries,
- » Bases of the Law of Obligations (The Russian Federation). Part 2,

Subscription to scientific databases

In 2020, an access to top-13 publishing houses (Oxford University Press, ProQuest, Emerald, Brill and others) was acquired.

emerald insight

OXFORD
UNIVERSITY PRESS



- » Bankruptcy Law, Employment Law,
- » Russian Company Law. Capital and Financing of Legal Entities,
- » Russian Company Law. Formation of Legal Entities,
- » Russian Company Law. Company Management.

Overall there are 26 MGIMO courses presented on Coursera platform for the following program tracks: finance, management and marketing, economics, political science, public governance and law. Five courses on law are made in English.

There is a new update of the Payment Systems in Digital Economy course on the Stepik online education platform, as well as a new original course German Language. Workshop on Socio-Political Translation.

In 2020, a full library e-catalog was created with the access to 40 e-library and reference systems, as well as scientific databases, which include over 2.24 million e-books, journals, dissertations, analytical, statistical and legal documents.

There were also 19 Thematic Book Exhibitions in 2020 (8 virtual ones were held on MGIMO portal).

BRILL

ProQuest

Scopus

SAGE
Publishing

E-courses need higher standards of visual materials and their interactive features (possibility to create diagrams, filled maps, graphics, preparing slides, links to full text from additional materials). Apart from the author of the course, graphic designers, sound-designers, script writers and programrs should be attracted to the development of such materials, as well as there should be access to programs, which help to receive students' feedback online (Mentimeter, Kahoot, Prezi, etc.).

2021-2025



MGIMO LIBRARY — NEW START

The MGIMO Development Strategy, adopted by the Supervisory Board and approved by the Board of Trustees in 2020, provides for a total renovation and reconstruction of the MGIMO Scientific Library.



"Smart Library"

Digital infrastructure
Electronic ordering system and an automated lending system
Individual working conditions with unique volumes
Intellectual system of bibliography analysis



"Learning and Culture Space"

Regular educational, academic, creative and research events
Immersive creative research environment driven by AR and VR technologies
Digital cinematheque



"Distributed Library"

Digital environment providing access to knowledge and exchange between employees and students in real-time, around the clock, regardless of location, digitalizes unique sources of information, provides access to electronic databases, periodicals, textbooks, etc.



"Creativity Space"

An environment for collective work on educational and research projects with leisure areas and media spaces
Recreation zones and art space



"Client-Oriented Environment"

Instant services for users, driven by modern technologies and predictive analytics
Bookshop



"Unique Thematic Focus"

Museum of MGIMO History and its alumni
Museum of Rare Books
Situational center for analyzing international and socio-political cases, etc.



"MGIMO Traditions"

Preservation of an academic library's history and identity
Full-fledged "professors' hall" and access to the Library for the university veterans
Inclusive environment
Space for Olympiads
Hall for reunions

BEYOND MGIMO

DONE: pre-design work completed, the building is suitable for reconstruction, current conditions are sufficient for construction of an additional building



Engineering and geological research

Soil structure description is presented
Underflooding is evaluated – it is recommended to provide measures to protect the buried parts of the designed buildings from groundwater



Engineering and environmental survey

The surveyed area has no restrictions for the execution of the reconstruction of the building

Recommendations and suggestions are given to prevent and reduce the adverse effects when performing construction work



Topographic survey

The condition of the pavement surface is described

The recommendations for each type of the pavement surface are given:

- Paving block – satisfactory condition
- Asphalt – cracks in places, damage, sometimes requires replacement etc.



Engineering and technical survey

A description of the state of the main supporting structures is given (satisfactory and workable)

The use of existing structures during the reconstruction of the building is allowed



Set of measurement diagram

Report on the measurements along with the release of floor plans, facades and sections (including designs of assemblies and parts)

These measurements can be used when performing the reconstruction of a building





ACADEMIC ACKNOWLEDGEMENT

International Rankings

Institute for International Studies

Grants and Research

Academic journals

Publishing program

2020 INTERNATIONAL RANKINGS



2021
348TH
PLACE GLOBALLY

QS World University Rankings by Subject, 2021



Top-50 Politics

Top-200 Modern Languages

Top-300 Law and Legal Studies,
Social Sciences and Management

QS Global MBA Ranking 2021

Top-250 globally / Top-100 in Europe

QS University Rankings: EECA, 2021

53rd place

2020

QS

In QS World University Ranking of the international rating agency Quacquarelli Symonds (Great Britain) MGIMO moved up from 366th place to 348th.

The University has shown the highest dynamics in such criteria as “Academic Reputation” and “Citations per Faculty”.

In QS University Rankings: By Subject” QS experts evaluated 1453 universities from 157 countries and their performance in 51 narrow and five broad subject areas. Since last year, MGIMO moved up to the 1st place in Russia and the 41st globally in “Politics and International Relations”. The University has significantly improved on its previous rank in “Modern Languages” and “Law” (151–200), and also made it to the published range of rankings by subject in such directions as “Linguistics” (201–250), “Business and Management” (301–350) and “Economics and Econometrics” (301–350).

In the seventh edition of the QS University Rankings: EECA MGIMO took the 1st place in the region in terms of

Student to Faculty ratio and also strengthened its ranks in terms of Academic Reputation and Citations per Faculty.

In 2020, MGIMO School of Business and International Proficiency has participated in QS Global EMBA for the first time by presenting its Executive MBA program. MGIMO School of Business was included in top-250 business schools of the world. There are only two Russian Business Schools in the ranking and MGIMO is one of them.

In the Europe Summary regional rankings, the Executive MBA program of the School of Business and International Proficiency took 51st place out of programs participating in the QS EMBA.

The MBA program of the School of Business and International Proficiency came 61st in the Europe section of the QS Global MBA Ranking. The MBA program of MGIMO School of Business scored highest in the categories: “Return on Investment”, “Thought Leadership” and “Entrepreneurship and Alumni Outcomes”.

In April 2021, the English Language Department №1 of MGIMO will hold the Fifth international scientific and training conference “The Magic of Innovation: Language and Language Teaching in a Changing Environment”. This upcoming conference will provide a platform to discuss how the changing environment affects the development of scientific knowledge and its practical application.

The XIII Convention of the Russian International Studies Association (RISA) will be held in October 2021. The central theme will be the 30th anniversary of the shift from one system of international relations to another; transit lines of Russia’s foreign policy and its further evolution.

Within the framework of the event a Russian-Israeli conference dedicated to the anniversary of the restoration of diplomatic relations will be held, as well as Russia-ASEAN Conference in the Network of ASEAN-Russia Think Tanks dedicated to the topics connected with the 25th anniversary of conversational partnership between Russia and ASEAN. There are some preliminary arrangements with Polish and Czech colleagues.

In December 2020, there was an Orientation Workshop of the XIII Convention. The heads of Moscow universities and institutes of the Russian Academy of Science have proposed formats and themes for the future sessions.

The following people actively participated in the seminar: Andrey Melville, the Dean of the Faculty of Social Sciences of the HSE; Sergey Rogov, the Academic Director of the RAS Institute of US and Canadian Studies; Irina Kobrinskaya, the Director of the Moscow Center of the East-West Institute; Vladimir Baranovsky, the Deputy-head of IMEMO RAS, professor of the Department of International Relations and Foreign Policy of Russia; Alexey Gromyko, the Director of

the Institute of Europe (RAS); Natalya Ivanova, the Head of the scientific direction of the Department of Science and Innovation (MEMO RAS); Mikhail Lipkin, the Director of the Institute of World History (RAS), head of the Department of World and Russian History (MGIMO); Alexey Kuznetsov, acting director of the INION RAS, professor of the Department for Integration Studies; Alexander Bezborodov, the Rector of RSUH; Alikber Alikberov, the Director of the Institute of Oriental Studies (RAS) and others.

Global Go To Think Tank Index

In the 15th annual Global Go To Think Tank Index Report of the University of Pennsylvania, MGIMO has come 8th in the world for the second year in a row in the key nomination — “Top University Affiliated Think Tank”, thus making it to the top-10 leaders globally.

Moreover, compared to last year, the University improved its overall global ranking results (124th place) and its position in the category “International Development Policy Think Tank” (118th place), as well as retained high positions in a range of scientific and research categories:

“Top International Economic Policy Think Tank” 54th place;

“Top Domestic Economic Policy Think Tank” 57th place;

“Top Defence and National Security Think Tank” 69th place.

In 2020, 57 theses and doctoral dissertations in 9 fields of study were defended in MGIMO. The individual granting of academic degrees’ system has been functioning since 2017.

In January 2021, the first joint Russian and British session was held where a thesis in English, prepared as a part of a double postgraduate study program between MGIMO and Henley Business School of the University of Reading) was defended.

The Institute of Modern Languages and Professional Communication has been working in MGIMO since January 2020. It was created in order to increase publication activities in the international scientometric databases (SDB) and to promote the University in the international rankings by such subject fields as “Modern languages” and “Linguistics”. In 2020, the number of publications to SDB (Scopus/ Web of Science) from University’s language teachers has increased threefold (over 50) compared to previous years.

In 2020, MGIMO implemented 45 scientific projects with external funding in the amount of 152 million rubles, making it the highest figure for the past 12 years.

The researchers of the Institute for International Studies, that unites University’s 12 research teams, have published 19 articles, participated as guest editors and prepared special editions of the high-rank international journals. In 2020, the IIS published its articles in top-10 foreign academic journals in terms of citations in Web of Science and Scopus international databases for the first time ever, including in the field of political science — European Journal of International Relations, Survival, International Politics.



2020

MGIMO's
priority research areas

Six priority research areas correspondent with MGIMO profile and competencies, the Strategy of Scientific and Technological Development of the Russian Federation and relevant trends of the global research agenda were selected in order to concentrate resources and to faster build up MGIMO's academic reputation and recognition in the international scientific society:



- » International Economic Studies (head — A.M. Sergey Afontsev);
- » International Finance Studies (head — Prof. RAS Mikhail Stolbov);
- » Academic Development in Higher Education (head — Prof. Antonina Noskova);
- » Law Regulation of Society Development and International Relations (head — Prof. Aleksandr Vylegzhanin);
- » New Trends in Public Policy: Transformations in Power and Society Amid Networking Communications (head — A. M. Oksana Gaman-Golutvina);
- » International Relations, Security, Politics (head — Honoured Scientist of the RF, Prof. Tatyana Alekseeva)



*Sergey
Afontsev*



*Mikhail
Stolbov*



*Antonina
Noskova*



*Aleksandr
Vylegzhanin*



*Oksana
Gaman-Golutvina*



*Tatyana
Alekseeva*

INSTITUTE FOR INTERNATIONAL STUDIES

In 2020, the Consortium with MGIMO participation received a prestigious status of the World-Class Research Center. Overall there are 10 similar centers created in Russia within the framework of the national project “Science”, selected as a result of a tight completion of 60 applications.

The Center for Interdisciplinary Research on Human Potential Consortium united MGIMO, HSE, RANEPA and the Institute of Ethnology and Anthropology for interdisciplinary research in such areas as longevity factors, the development of key skills and competencies for digital economy, neuro-cognitive mechanisms of social behaviour, human security in a globalized world and natural and climatic components of sustainable development. MGIMO became the biggest participant in the draft of the largest academic grant that was for the first time awarded in the field of humanities and social sciences.



Within the framework of the World-Class Research Center project, plans have been made to create 14 large objects of scientific infrastructure, including databases, a system for their processing and analysis, and digitization of six unique museum and archival collections.

This Center will bring together 414 employees, including 250 leading scientists from 55 cities and 47 regions of Russia. Almost half of the new Center’s research will be held under the leadership of young scientists and the share of foreign scientists will be over 15% by 2025. Within the framework of the Consortium MGIMO will broaden the network of academic contacts with the world leading educational and research



2020

centers of the USA, Great Britain, Australia, Canada, China, the Czech Republic, Switzerland and others.

Based on its work, 38 articles are to be published in scientific journals of the first and second quartiles indexed in Scopus and Web of Science. 14 educational programs are to be developed for young researchers, postgraduates and students.

Total allocated budget funding for the creation of the Center for the period of 2020–2025 will amount to over 2.5 billion rubles.

In 2020, MGIMO became a member of the Consortium of 6 RAS scientific and research institutes: The Institute of World Economy and International Relations, the Institute of the USA and Canada, the Institute of Europe, RAS Institute of Physics within the framework of a large scientific project “The Post-Crisis World Order: the Challenges and the Technologies, the Competition and the Cooperation.” Within this project, scientists from the leading research institutes and MGIMO will do research, write articles and monographs, and train postgraduates during 2020–2022.



Starting from 2021, MGIMO is planning to create international research laboratories for the priority directions of growth. Leading world professors and highly-potential young scientists with a PhD degree will be recruited to the research teams in order to promote MGIMO's integration into the global academic networks and to create knowledge on the frontline of science.

Members of research teams will have responsibilities to hold educational courses and seminars in order to provide transfer of advanced knowledge into the educational process.

The recruiting program of foreign professors and Russian citizens with a PhD degree will also be aimed at attracting specialists from different regions of the world to give special courses in foreign languages.

Commercialization of R&D. Expert analytical and consulting services

MGIMO is a recognized center of expertise in the field of international activities and provides expert and analytical services to the following clients:

- » Federal Authorities: MGIMO annually fulfills a commissioning plan for analytical memos for the Russian Ministry of Foreign Affairs, and also conducts research for the Presidential Administration, the Ministry of Defense, and the State Duma.
- » Corporate clients: Transneft PJSC, Rosneft PJSC, Rostec State Corporation, MMC Norilsk Nickel PJSC, Gazprombank JSC, Rosselkhozbank JSC, Agroexport JSC, NP "Assistance to development of mining industries", Karakan invest. The total volume of revenues from applied research contracts by external customers in 2020 amounted to more than 300 million rubles.

MGIMO hosts a Eurasian Strategies Consulting Agency, which specializes in political and country risk analysis with a focus on Eurasia, Eastern Europe, East Asia, Latin America, and Africa.

GRANTS AND RESEARCH

In December 2020 at the invitation of the rector of the Saint-Petersburg Mining University V.S. Litvinenko, MGIMO became member of "NEDRA" Consortium of universities. The Consortium was founded on the direction of the Minister of Science and Higher Education V.N. Falkov and unites public and professional communities of the universities that prepare experts at mineral resources. The Consortium is aimed at enhancing the quality of education and efficiency of research, creating the unified scientific and education environment and support of talented young researches.



MGIMO aims to expand its presence on the market of consulting services in the areas of its expertise for the following customers:

The Ministry of Economic Development, the Ministry of Digital Development, Communications and Mass Media, the Ministry of Science and Higher Education of Russia

- » Digital systems for management decision support
- » Legal regimes in digital innovation
- » Legal regulation of open data
- » Regulation of international electronic commerce
- » Digital learning environment

Regional authorities

- » Strategy of international and foreign economic relations development for the regions of the Russian Federation
- » Strategy of attracting foreign investment to the region
- » Interaction of regional authorities with compatriots living abroad
- » International promotion of the regions image
- » Global regions: development of social and cultural ties

Educational institutions

- » Export of education and recruiting foreign students
- » Design of international education programs
- » Teaching foreign languages and intercultural competences
- » Modern pedagogical design

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MGIMO is implementing a “Comprehensive Study into Current Practices of Russian Schools Abroad” project that won a grant contest in 2020. The project provides for the collection, systematization and analysis of materials and data about Russian schools’ practice abroad. The aim of the grant is to make wider and more effective use of best practice when providing educational services in the Russian language abroad, to build up the competitiveness of the Russian educational system on the international education markets. The research covers over 30 countries and over 100 educational organizations abroad. The project is being implemented with the joint funding of MGIMO and the Ministry of Education of the Russian Federation within the framework of events implementation aimed at comprehensive functioning and development of the Russian language.

In 2020, MGIMO signed an agreement with the Russian Foundation for Basic Research on the provision of a grant for the preparation and publication of scientific articles (scientific supervisor A.V. Kuznetsov, topic “The Phenomenon of Direct Investments Not Associated with ‘Classical’ TNCs”).

The implementation of the three-year project “Transformation of the System of International Relations in the Context of a Change in Technological Order” with the participation of the leading scientist William Walforth (USA) within the Government of the Russian Federation Resolution No.220 dated April 9, 2010, has entered its final phase. The members of the Laboratory for the Analysis of International Processes, created within the framework of the project, published 18 articles in top-ranked academic journals indexed in the Web of Science. The Laboratory staff published three monographs on the subject of Russian Foreign Policy, the Ukrainian Crisis and Technological Changes In International Relations.

IIS MGIMO has submitted applications to compete in the contest of the Russian Science Foundation for the support of world-class research laboratories within the framework of the Presidential Research Program and the competition of the Government of Russia for the support of research led by a leading world scientist (“megagrant”).

In 2021, the cooperation between MGIMO and IMEMO in the field of scientific and educational activity is planned to broaden.

Thanks to standard departments, RAS scholars will participate in the development of specialized disciplines, management of students’ and postgraduates’ scientific projects, joint research with MGIMO employees. Overall, up to 500 students are planned to be trained annually through the standard programs in 2025 and up to 1000 — in 2030.



Academic degrees

In 2020, 57 theses and doctoral dissertations in 9 fields of science were defended at MGIMO. The individual granting of academic degrees' system has been functioning since 2017.

In January 2021, for the first time in Russia, at a joint session of the dissertation councils of MGIMO and the University of Reading, a thesis in English prepared as part of a double postgraduate study program between Russian and British universities was defended.



ACADEMIC JOURNALS

There are 14 academic journals published with MGIMO participation, including the ones, which are peer-reviewed by the Higher Attestation Commission, Scopus and Web of Science.

International Processes, Polis, Comparative Politics, MGIMO Review of International Relations journals are included in the Web of Science and Scopus databases.

In 2020, the International Processes journal topped the ranking of the Russian scientific publications indexed by Scopus in the “Political Science and International Relations” subject area.

Polis journal has been the leader among Russian academic journals in the Scopus database in the “Sociology and Political Science” subject area for the second year in a row.



MGIMO Review of International Relations, Concept: Philosophy, Religion, Culture, Moscow Journal of International Law, Law and Management. The 21st Century and Philology at MGIMO are included in the list of top peer-reviewed publications of the Higher Attestation Commission.

In 2020, the publication of a new journal, Digital Law, was started, the journals International analytics and Iberoamerican Papers of the Institute of International Studies were conceptually relaunched.

Three scientific student journals are being published: Relevant Issues of Industrial Markets and International Commerce (journal of the School of Applied Economics and Commerce), International Aspect (journal of the School of International



Relations) and Journal of Governance and Politics (journal of the School of Governance and Politics).

The Program of Academic Journal Promotion is developed and being implemented. Its aim is to bring such MGIMO journals as MGIMO Review of International Relations, International Processes, Polis, Modern Policy, Iberoamerican Papers, International Analytics and Digital Law to at least Scopus/Web of Science Q2 level and such journals as Moscow Journal of International Law, Law and Management. The 21st Century, Professional Discourse and Communication, Philology at MGIMO and Concept: Philosophy, Religion, Culture — to at least Q3/Q4 level.

PUBLISHING PROGRAM

In 2020, MGIMO publishing house, together with partner Russian and foreign publishers (Aspect Press, Cambridge Scholars Publishers, Palgrave Macmillan, etc.) published over 150 new books in Russian, English, French and other languages.

Cambridge Scholars Publishers published a 2-volume book “History of International Relations and Russian Foreign Policy in the 20th Century” edited by Anatoly Torkunov, Boris Martynov and William Wohlforth.

Palgrave Macmillan published monographies jointly edited by MGIMO professors:

- » “Digital Strategies in a Global Market. Navigating the Fourth Industrial Revolution” edited by Natalia Konina;
- » “Post-Industrial Society. The Choice Between Innovation and Tradition” edited by Julia Kovalchuk;
- » “The Economic Dimension of Eurasian Integration” edited by Natalia Piskulova;
- » “Technology and Business Strategy: Digital Uncertainty and Digital Solutions” edited by Igor Stepnov.



MGIMO’s strategic target is to bring all journals published with the University’s support into Q1–Q2 world journal quartiles according to international scientometric databases up to positions of the relevant respected international journals.

Academic Journal Development Program (2021–2030)

is aimed at promoting scientific research on the world market that should lead to the increase of citation level and geography. Planned events include:

- » organization of special journal editions with guest editors — “stars of the world science”
- » article publications in English
- » the use of digital platforms to place and promote full-text articles of MGIMO scientists.

Given the strengthened international academic competition, MGIMO will raise the bar for the publication activity starting from 2021, and will introduce a range of supporting and stimulating measures.

2021-2025



De Gruyter published the monography “Corporate governance in Russia: Quo Vadis?” edited by Alla Dementyeva and Elena Zavyalova.

Peter Lang published “Political Geography” textbook by Igor Okunev, the Director of the IIS Center for Spatial Analysis in International Relations.

Published by Routledge are:

- » Collective monograph “Hegemony and World Order: Reimagining Power in Global Politics”, one of the authors is Ivan Safranchuk, the leading research scientist of the Institute for international studies;
- » “International Perspectives on Public Administration” by Henry Sardaryan.

The following books were published in English:

- » “First steps to understanding environmental issues.” by Natalya Sedova, Irina Khitrova and Julia Khudyakova
- » “CV & JI: Paving the Way 2 Success” by Julia Khudyakova and Elena Kuptsova.

The following books in French have been published through the Trianon Dialogue:

- » “The Economy of Russia and the Former Soviet States” edited by Alexander Bulatov;
- » The textbook of the Agency for Strategic Initiatives on Protected Area Management in French;
- » Crépuscules arctiques, pastels of Jean Malaurie, the polar explorer and geographer;
- » Bilingual collection of presentations given by the participants of the seminar “Language policy of Russia and France” held in December, 2019 in MSU School of Journalism at the initiative of the National agency for the promotion of the French language and other languages of France.

Scientometrics and Publication Activity Center will be created in 2021. The Center will support employees in preparing articles in English for international peer-reviewed journals and will also regularly analyse scientific productivity of schools, departments, laboratories and scientific centers.

In 2021, MGIMO will launch a regular accreditation cycle for all the educational programs.

While acknowledging how important the independent expertise of the common development strategy and educational program quality, MGIMO strives to do international accreditation in the world’s best agencies (EFMD, AACSB and others) not less than once in 5 years.

There are plans to publish 7 textbooks in English in 2021:

- » The Political Economy of Armed Conflicts in the Middle East
- » American Politics and Policies

The following books in Russian have been published through Sochi Dialogue:

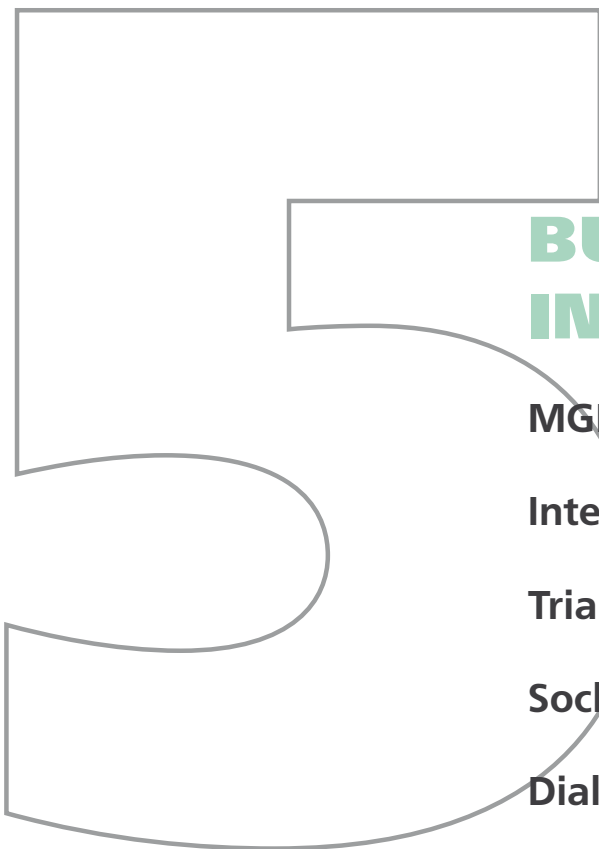
- » “Soviet prisoners of war in the German concentration camp system” by Reinhard Otto and Rolf Keller;
- » “Russia and Austria: benchmarks of the shared history” about countries’ bilateral relations from the XV century till the modern times.

Published in Russian are:

- » “Modern Korea. Metamorphoses of Turbulent Years” (2008–2020) “ by Anatoly Torkunov, Georgy Toloraya and Ilya Dyachkov
- » “On the way to the Future — 3” by Anatoly Torkunov
- » “Atlas of international relations” edited by Igor Okunev
- » “Digital Economy. Advanced course” edited by Mikhail Stolbov and Elena Brendeleva
- » “History of the Great Victory” edited by Anatoly Torkunov;
- » “Modern Diplomacy Methods and Practices” by Olga Lebedeva
- » “International Security: Global and Regional Actors” edited by Marina Lebedeva and Julia Nikitina
- » “Israel’s Regional Policy: Challenges and Responses” by Yury Kostenko
- » “History of International Relations. XVII — the beginning of XX century” by Natalya Vasilieva
- » “English for Students of Information Security” by Olga Kulikova
- » “Comparative politics” edited by Oksana Gaman-Golutvina
- » “Human Rights and Corporations” by Igor Arsenyev
- » “Latvia. History of the First Republic”, Renald Simonyan
- » 4th edition of “World Economy and International Economic Relations” edited by Alexander Bulatov
- » 2nd edition of “International Information Security: Theory and Practice” in 3 volumes edited by A. Krutskikh
- » “International scientific and technological relations in a digital era”, A. Biryukov.
- » and others.

- » Foreign policy decision making process in Russia: structure, main principles, and actors
- » Contemporary International Relations
- » Russian Politics
- » Concise History of Russia
- » World economy and International Business Environment





BUILDING MGIMO INTERNATIONAL BRAND

MGIMO–Tashkent

International Programmes and Projects

Trianon Dialogue

Sochi Dialogue

Dialogue Quartet and Academic Diplomacy

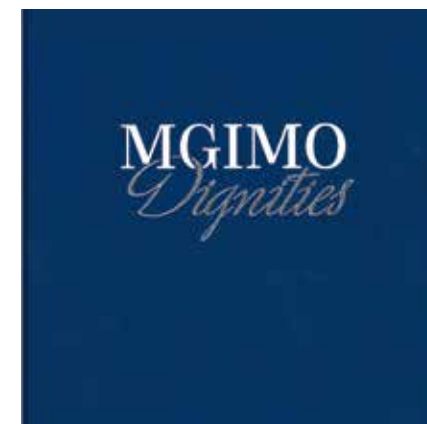
ASEAN Center

International Education Exhibitions

2020

In 2020, the university published a unique album — MGIMO Dignities, which includes more than 500 photos of famous people. They are Honorary Doctors of the University; they have visited MGIMO in the past three decades and participated in the most significant public and academic projects. Many of these high-ranking guests and partners once graduated from MGIMO.

This album is the result of three years of work. It was prepared for Rector Anatoly Torkunov's anniversary. The book does not fully reflect the versatile ties of the university and its head, being just a snapshot of numerous contacts that MGIMO has.



MGIMO-TASHKENT



MGIMO branch in Tashkent has 228 bachelor's and 80 master's students.

In 2020, the Tashkent branch's programs, which are modular with a focus on fintech and financial law, employed about 30 MGIMO faculty members from Vernadsky and Odintsovo branches. Apart from them, eight teachers from Uzbekistan were involved in the work during the year.

The MGIMO branch in Tashkent is actively recruiting staff and faculty members. Teachers of linguistics completed a six-month program when they were trained in simultaneous interpretation and teaching English and French.

In February 2020, the Tashkent branch launched pre-university and pre-Masters degree training.

The curriculum was adjusted, with a focus placed on studying the professional Uzbek language.



OBJECTIVES

- » to strike at least 10 new agreements with universities from the top-30 global rankings to develop student and faculty
- » to boost internationalization of education to top-priority markets
- » to create at least 5 regional network hubs for MGIMO alumni and partners — platforms for intercountry communication in the form of foreign representatives (in Switzerland, France, China, ASEAN and countries of Eastern Europe).

In December 2020, the MGIMO Tashkent branch received a license to conduct educational activities in accordance with the order of the Federal Education and Science Supervision Agency.

There are two classes at the MGIMO Gorchakov Lyceum in accordance with the agreement between MGIMO and the Academic Lyceum International House — Tashkent, which is an autonomous unit of the Tashkent Institute of Irrigation and Agricultural Mechanization Engineers. In order to implement the Russian part of the educational program, MGIMO and Interhouse experts created an electronic distance learning environment. Since September 2020, more than 100 people have been studying at the Interhouse Lyceum using this curriculum with the possibility of obtaining two school certificates.

Fifty two 10th grade students attend MGIMO Gorchakov Lyceum classes at the University of World Economy and Diplomacy. They also have additional classes in the afternoon at the MGIMO branch.

In 2020, the equipment for the MGIMO branch in Tashkent was purchased with the support of Phatokh Chodiev.



MGIMO-Tashkent projects:

1. To organize preparatory classes at the MGIMO Tashkent branch.
2. To increase the number of places for applicants to BA and MA programs at the MGIMO Tashkent branch.
3. To increase the number of places at MGIMO classes (at the academic lyceums Inter House and the University of World Economy and Diplomacy).
4. To hold professional development training for the MGIMO-Tashkent faculty.
5. To hold scientific and practical conferences, seminars between MGIMO and the University of World Economy and Diplomacy.
6. To enhance the work of student clubs and associations.

2021-2025

2020

INTERNATIONAL PROGRAMS AND PROJECTS

In 2020, MGIMO continued internationalizing its programs.

A joint program in Management with Rennes School of Business (France) European Business School Paris (France) enrolled its first students.

MGIMO opened a new double degree program in International Relations with Seoul National University.

More long-running programs are broadening their network of foreign partner universities. Students of GR and International Lobbying now have a chance to study at LUISS — Libera Università Internazionale degli Studi Sociali Guido Carli (Italy), students of Political Consulting in International Relations — at Sciences Po Strasbourg (France).

The School of Government and International Affairs built a partnership with Princeton University. In 2020 MGIMO hosted a simulation game, modelling an international crisis in Afghanistan, for MGIMO and Princeton students.

Another joint project in MGIMO's portfolio is focused on new technologies in foreign policy. This initiative is a brain-

Following its strategy to promote international education programs, MGIMO will expand its cooperation with the world's leading universities. For instance, MGIMO, Henley Business School (UK), and the University of International Business and Economics of Beijing (China) discuss a possible joint program. MGIMO also negotiates possible joint programs with Peking University (23 in the QS ranking) and Heidelberg University (64 in the QS ranking).

To promote its educational programs internationally, MGIMO will launch online introductory courses in English for its core disciplines on Coursera: IR History; Contemporary IR; Intro to IR Theory and World Politics; Conflict and Cooperation in Eurasia, etc.



School of Government and International Affairs of MGIMO has opened a new full-cycle International Business and Finance bachelor's program and teaching in English. A distinctive feature of the program is a combination of economic and mathematical cycle disciplines required for understanding and modeling modern economics and financial systems, with courses in business process management at the firm level. About a third of the study time will be occupied by the disciplines of international political and legal profile — the “calling card” of the University. Programme intended for Russian and foreign applicants who who have received IB, A level, GCSE / iGCSE diplomas, etc.

child of the MGIMO School of Government and International Affairs and the Sam Nunn School of International Relations at the Georgia Institute of Technology (US). The project combines an educational module for students and a research opportunity for universities' faculties (with support from the MGIMO Endowment).

In May 2020, Yale professor John Gaddis gave a talk for MGIMO students and faculty. John Gaddis is a Pulitzer Prize-winning historian, well-known for his writings on grand strategy and the Cold War.

In the 2019/2020 academic year, MGIMO approved a new interdisciplinary elective course for master students designed jointly by professors of two universities — Alexander Vylegzhanin, MGIMO, and Paul A. Berkman, Tufts University. The course's name is Science Diplomacy and International Law, which aptly describes its content.

In February 2021, British journalist (The New York Times, The Associated Press, International Herald Tribune) and UN Under-Secretary-General for Global Communications (2017–2019) Alison Smale gave lectures to sophomore and third-year students of the School of International Journalism.





The Center of scientific diplomacy MIEP (Science Diplomacy) was launched.  Prominent scientist, prof. Paul A. Berkman was nominated as the head of the Center. Earlier he was the head of the Geopolitics Programme of the North Ocean, Department at Cambridge University, worked at University of California. In 2015 he started working at the School of Law and Diplomacy named after Fletcher, Tufts University. Berkman initiated the first official dialogue between NATO and Russia on the issue of the security in the Arctic region.

Overall, the university has 28 international educational programs with the world's leading educational institutions, among them:

- » Sciences Po (France) ranks 2nd in the world in the QS Political Science subject rankings,
- » the Free University of Berlin is #130 in the global rankings and top-10 in the world in the QS Political Science category,
- » HEC Paris School of Management (#9 in the world in the QS subject rankings for business and management),
- » Bocconi University (Italy) is a top-20 university in the world in QS subject rankings for economics, business and social sciences,
- » LUISS University (Italy) is in the top 100 in the QS world university rankings by subject in the Political Science category,
- » Yonsei University (Republic of Korea) ranks 85th in the global QS ranking,
- » the University of Reading (UK) is #205 in the QS Global Rankings.

2020

Foreign students

MGIMO is developing strategic partnerships with the top universities of the world. In 2020, MGIMO students had an opportunity to take online courses together with students from Princeton and Oxford Universities, Fletcher School of Law and Diplomacy, Sciences Po, Geneva University, Technological University of Georgia, University of Reading and others.

At the same time MGIMO is pursuing a policy of internationalizing education on campus — it increases the share of

English programs, foreign students and professors. Almost a third of all graduate students are foreign students representing more than 70 states. During the school year MGIMO welcomes more than 200 foreign professors who present module courses to students on the most relevant topics in the academic and business world. The practice of integrated video courses for students from different universities is increasing.



TRIANON DIALOGUE



The Trianon Dialogue has become one of the key mechanisms of cooperation between civil societies and professional communities of the two countries. Its role is particularly important amid political crisis in relations between Russia and a number of European countries.

The Dialogue is promoted via dialogue-trianon.ru/fr digital platform. The website is a bilingual information portal on France–Russia relations that holds online contests and opinion polls, provides a virtual archive of previous events, and accepts applications for grants or participation in the Trianon initiatives.

The Trianon Dialogue keeps organizing its work around a central topic. In the previous years, the Dialogue turned its attention to urban planning and regional development (2018), and education and awareness-raising (2019). In 2020, the Trianon Dialogue mainly focused on climate and environmental protection. In 2021, the Dialogue keeps working on environmental protection, but in a broader context. The 2021 agenda is defined as “Ecology. Health. Science.”



Science and Education

In 2020, the Trianon Dialogue continued to bring together Russian and French universities.

Among the first events of the year was the French–Russian Forum of Rectors of Humanities Universities at the Russian State University of Humanities, attended by the heads of French universities in Paris, Grenoble, Toulouse, and Rennes and the heads of Russian universities, including Moscow State University, MGIMO, Moscow Pedagogical State University, Moscow State Linguistic University, Peoples’ Friendship University of Russia, Saint Petersburg University, Tomsk State University, and many others.



The next meeting of the Forum is scheduled for October 2021 in Toulouse.

In March 2020, the Dialogue organized a French–Russian seminar, attended by the heads of specially protected natural territories of the two countries, the curators of national pavilions at the World Conservation Congress, and the leaders of specialized non-profit organizations. Supported by the Dialogue, the Russian State Hydrometeorological University (RSHU) and the University of Versailles-Saint-Quentin-en-Yvelines (UVSQ) held a series of scientific and educational meetings on the development and protection of the Arctic.

In the second half of 2020, the Trianon Dialogue sponsored a series of events to promote science and environmental education. At an online meeting organized by the Dialogue, environmental activists of the project Green Arctic told French schoolchildren and students from Paris, Bordeaux, and Lyon about the volunteer movement in the Arctic. Another meeting featured scientists and the developers of The Pleistocene Park, a project to restore biodiversity in the Arctic.

The Organika festival in the Rostov region focused on environmentally friendly technologies in agriculture.

The project Green Science introduced the French and the Russian public to popular science lectures on environment

and climate change, and to stories on civil environmental initiatives.

Together with an environmental center Zapovedniki, the Trianon Dialog developed an educational course on the Coursera platform “Environmental Responsibility of Business.”

The 2nd French–Siberian Salon of Higher Education held in September 2020 brought together 23 French and 14 Russian universities. In 2021, the Trianon Dialogue confirmed its sponsorship of the 3rd French–Siberian Salon of Higher Education to be held in Bordeaux in October this year.

Two French–Russian postgraduate programs are to be launched in 2021: the program in Arts Management developed by MGIMO and the National Conservatory of Arts and Crafts (CNAM), and the program in Ecology organized by MGIMO, RSHU in St. Petersburg, and the University of Versailles-Saint-Quentin-en-Yvelines.

On February 26, 2021 the 1st French–Russian Forum on Artificial Intelligence was held via videoconferencing. At the Forum, the parties agreed to pursue joint projects in AI under the auspices of the Trianon Dialogue in 2021.

On March 31, 2021, the Trianon Dialogue together with the French Institute of International Relations (IFRI) launches a series of expert meetings on climate change.



Economy. Business. New Technologies



A regular Trianon Startups meeting, held in February 2020 in Moscow at the Pushkin State Museum of Fine Arts, focused on investing in ecological startups. The event allowed for 320 meetings between French startups and Russian companies; a third of them resulted in initiating joint projects. The Trianon Dialogue is already working on the next Trianon Startups meeting in Versailles in 2021 and at the INNOPROM industrial forum and exhibition in Yekaterinburg.

The Cleantech French–Russian Forum on Clean Technologies held via videoconferencing in November 2020 became another highlight of the cooperation between the startups and the companies.

The Trianon Dialogue became a partner of the business program at the Stolypin Forum. Moscow hosted the Forum in person in September 2020. Experts and activists from Sciences Po, HEC, Total, Orange, Engie, Dassault, and BlaBlaCar discussed transportation, digital technologies, and education.

The project Choiseul 100. Russie continues its work, bringing together young economic leaders from Russia and France.



Engaging Youth

The French–Russian Youth Dialogue on Climate, launched jointly with Youth Europe Environment in 2020, featured the meetings of French and Russian youth and experts. In October 2020, RSHU and the École normale supérieure (ENS) hosted a youth round table on climate change in the Arctic.

Another success was the essay contest Dear Tomorrow on technological development and environment, won by twenty French and Russian school students (out of several thousands of participants).

In 2021, the Dialogue will pay special attention to school education. The Forum of Russian Schools in France will be held in May 2021 under the auspices of Russian Center of Science and Culture in Paris. The Forum will feature international Russian language workshops and French schools teaching Russian language.

In the run-up to the International Congress of Mathematicians (ICM), the Trianon Dialogue supported the French–Russian Days of Maths for Children and Adults (October 2021) aimed at promoting bilateral cooperation in popularizing and teaching maths.

The Trianon Dialogue will be a partner of the World Congress of the International Board on Books for Young People (IBBY) to be held in Moscow in September 2021.

The Dialogue continues to sponsor French–Russian youth clubs. It has granted support to the student club Newpolis who



developed an online platform MeetMy-Mentor with workshops by French and Russian experts. In 2021, the FORUM French–Russian Youth Economic Forum attended by Junior Business Club France Russie will be held together with HEC Paris.



Engaging Regions of Russia and France

The planned reconstruction of the Kazanka river embankment in Kazan, designed by the French architectural bureau Orchestra Design and sponsored by the Trianon Dialogue, can already be considered a success.

In February and March 2021, two seminars were held as a part of the project Water-Green Urban Framework as a Basis for Sustainable and Smart Cities. The seminars were organized jointly with the French Federation of Landscape

Architects, the Ministry of Construction, Housing and Communal Services of Russia, and the Ministry for Environmental Transition of France. The project involves such cities as Yekaterinburg, Kazan, Krasnodar, Nice, and Bordeaux.

In summer 2021, the Trianon Dialogue will again be represented at MIPIM and Moscow Urban Forum, where regional architects are expected to introduce a number of green city projects.

Culture and Art

In March 2020, Paris was the venue for Russian Film Week devoted to environment and a photo exhibition Following My Father to Antarctica by a polar explorer Igor Grachev. A collection of pastels The Arctic Twilight by a French polar explorer and geographer, founder of the French–Russian Polar Academy in St. Petersburg Jean Malaurie was published.

In autumn 2020, the Dialogue sponsored film festivals, such as the documentary and ecology festival Kinosady in Paris and the festival of green French cinema in Kazan, St. Petersburg, and Novosibirsk.

In summer 2020, two music festivals took place under the auspices of the Dialogue: the international festival of sacred music at the Abbey of Sylvanès and the festival of Russian classical music La Clé des Portes (Talsy, Mers).

In 2021, a return festival La Clé des Portes is to be held in Russia at the Tsaritsyno palace and park.

The French–Russian Museum Dialogue scheduled for 2021 will feature the leaders of the two countries' museum community.

Within the framework of the 2020 Paris Peace Forum, the Trianon Dialogue sponsored the WWF project People to Nature and initiated an online exhibition of video art Ecology and New Functionality by contemporary French and Russian artists (dialogue-trianon-art.ru). The project was one of the top ten initiatives of the Forum.





At the moment, the Sochi Dialogue is a central link in the interaction of Austrian and Russian civil societies, as evidenced by a number of versatile events.

The Sochi Dialogue is developing in such areas as economy, culture, science and sports, with special focus on the younger generation. An example of the successful engagement of young people from different regions of the two countries and their close cooperation is the cyber sport event FIFA20 #dialogecup2020, which turned out to be very popular among Austrian and Russian youth. The Federal Agency for Youth Affairs (Rosmolodezh) acted as a partner of the event, with 150 people taking part in it. From the Austrian side the event was supported by the CyberSport Association of Austria.

The youth audience of the Forum was also broadened thanks to the scientific and educational activities of the Sochi Dialogue. The central event of the Forum in this area was the launch of scientific and educational program “Russia-Austria: history, politics, economy, culture”. Starting from 1 September 2020 leading Austrian diplomats, artists, politicians, scientists and economists for the first time gave lectures for the

students of the Russian State University of Humanities in Russian, English and German.

As part of cultural interaction between Russia and Austria, the Forum hosted the first “Sochi Dialogue Salon”, where a meeting with prominent soloists of the world classical scene Anna Netrebko and Yusif Eyvazov was held.

The Sochi Dialogue is currently developing an online course on Coursera devoted to the history of Austria and Russian-Austrian relations, from Carantania and the Margraviate of Austria to the independence in 1955 and the Winter Olympics in Innsbruck.

As part of the special initiative #stayhomewithsochidi-
dialogue, the Sochi Dialogue has prepared a course of eight lectures on Austrian culture. Each of the lectures showcases different areas of Austrian culture: music, art, architecture, film, and philosophy. All course materials are available for free viewing and downloading on the Sochi Dialogue’s website as well as on the website of the MES (Moscow Electronic School).

Together with the MGIMO School of Business and International Proficiency, the Sochi Dialogue has launched



Conference “Leadership in genomic research” in 8–9 July 2021

Conference “Problem of decarbonisation” in 10–13 August 2021

a series of online webinars with prominent Austrian businessmen and public figures aimed at development of entrepreneurial skills.

The first webinar with the participation of the member of the board of the Austrian company Bachaldrin International The Kornspitz GmbH Wolfgang Mayer took place on 19 May 2020, webinar with the participation of the Trade Representatives of Russia and Austria Rudolf Lukavky and Alexander Potjomkin took place on 2 June 2020. On 7 December 2020 Anton Greiler, Director General of “Julius Meinl Russland”, participated in online-meeting. On 14 December 2020 — Director of “Felder Group” of Russia, Oleg Samsonov. All the webinars are available online on the website of the Sochi Dialogue.

The book of the German historians Reinhard Otto and Rolf Keller “Soviet prisoners of war in the systems concentration camps of Germany” was translated in Russian, published in cooperation with the Russian History Society in the honour of the 75th anniversary of the Victory in the Great Patriotic War in 2020.



2020

DIALOGUE QUARTET AND ACADEMIC DIPLOMACY

In November 2020 the “Recovery for Development” roundtable of the Dialogue Forums was held. It was the first joint meeting of leaders and experts of the “dialogue” formats between Russia, Germany, France, Austria, and Italy. The main goal of the event was to find points of contact and to further develop the cooperation between the dialogues, as well as to discuss joint plans and projects for 2021.



ASEAN CENTER

Throughout 2020 members of the ASEAN Center served as organizers of scientific and expert discussions and participated in Russian and international conferences as well as expert meetings on trends in contemporary development of East Asia and ASEAN together with the representatives of universities and think tanks from ASEAN countries.

In early 2020, the Center regularly welcomed diplomatic delegations from ASEAN countries, including a meeting with the ASEAN Secretary General at MGIMO. In February, MGIMO hosted a scientific and practical conference dedicated to the 70th anniversary of the establishment of diplomatic relations between Russia and Indonesia.

In terms of educational activities, the Center held a series of open online lectures “ASEAN Academic Days at MGIMO 2020”. Among the speakers were experts from Russia, Singapore, Thailand and Indonesia. This year the audience included not only MGIMO students and professors, but also experts from Russian regions, ASEAN, CIS and European countries.

In November 2020, the second meeting of the Network of ASEAN-Russia Think Tanks (NARTT) was held together with the Center for Strategic and International Studies in Jakarta (CSIS).





In December the MGIMO ASEAN Week 2020 was organized, which consisted of a series of educational, cultural and outreach events, including an international conference on Russia and ASEAN in regional dynamics, an international roundtable on new tracks for youth diplomacy, language master classes, an online meeting with MGIMO graduates working in ASEAN countries, and several other events.

Regarding the information and analytical work, the Center's staff regularly appeared in the domestic and foreign media with comments on the state of Russia-ASEAN relations, current political developments in the Asia-Pacific and the economic situation in the region (comments were made to the Australian National Committee of the Asia-Pacific Security Cooperation Council (APSCC), RTVI TV channel, the Vietnamese newspaper "Thanh Nien"). The Center's experts participated in the editorial teams of a number of international publications.

In mid-2020, the ASEAN Center published a brochure summing up the main projects and activities during its 10 years of its existence.

In 2021 the Center plans to launch a number of projects devoted to the 25th anniversary of the Russia-ASEAN Dialogue Partnership and the 30th anniversary of Russia-ASEAN relations. Among them are translation of landmark publications on ASEAN, international conferences, exhibitions, and the preparation of a Russian-ASEAN Master's program.

INTERNATIONAL EDUCATION EXHIBITIONS

As is tradition, MGIMO takes part in international education exhibitions.

In the academic year 2020/2021 the University team presented individual stands and programs at the following international education exhibitions: International Education in Tashkent (Uzbekistan) and Nur-Sultan (Kazakhstan), Skola 2020 in Riga (Latvia), Education and Career in Minsk (Belarus); the 51st Moscow International Exhibition Education and Career; educational exhibition Admission Navigator.





**HUMAN-CENTRED
UNIVERSITY**

Volunteering Center

Caring About Comfort and Health

Sports

Art and Culture

Immortal Memory

2020

MGIMO

is among the best universities in Russia according to almost

80 000 student reviews on the Tabiturient website

271

Russian state universities
took part in the sixth survey
of the “Social Navigator”
of the “Rossiya Segodnya” news agency

VOLUNTEERING CENTER

In 2020, MGIMO Volunteering Center helped to organize the Victory Parade and the 3rd Stolypin Forum, as well as an international online training on protocol support, which was attended by students from more than 15 Russian and foreign universities, representing 10 countries.

MGIMO Volunteering Center became a prize-winner of the Moscow Volunteer 2020 contest in the “Good Team. University” nomination with 68 volunteer centers from Moscow taking part in the final stage of the competition.



2020 CARING ABOUT COMFORT AND HEALTH



Supported by the Endowment and the Student Union, MGIMO volunteers took an active part in the All-Russian “We’re Together” campaign. Thirty volunteers, including students and alumni of the University, delivered more than 200 kits with basic necessities and medications to MGIMO veterans and students who were self-isolating in the University’s dormitories. The project has been coordinated by the Department of Educational Work.

Since September 1, more than 200 COVID-19 tests have been conducted in MGIMO dormitories by a specialized medical laboratory and about 100 food aid kits have been delivered. The University has a unified information register to

monitor the incidence of the disease with daily updates on the new cases and those recovered.

On February 15, a new dental office was opened at the University Polyclinic thanks to the support of the MGIMO Board of Trustees member Yuri Shamara and the Anastasia Charitable Foundation. The MGIMO dental office is now furnished with the state-of-the-art equipment.

Due to the opening of the New University Dormitory the vacated building of the Dormitory N1 on Novocheremushkinskaya street is planned to be remodelled into academic building.



Reconstruction of the dormitory on Novocheremushkinskaya st. to the new campus building



95th ANNIVERSARY OF NIKOLAY LEBEDEV



November 15th 2020 marked the 95th birthday of the legendary MGIMO Rector Nikolay Lebedev, who was the head of the University from 1974 to 1985. For his achievements in diplomatic training he was awarded the governmental decorations of the Badge of Honor (1975), the Order of Friendship of Peoples (1980) and the Order of Lenin (1984). The legendary Rector, as he was called by Russian Foreign Minister Sergey Lavrov at one of MGIMO graduates annual meetings, transformed the Institute, raised its prestige, making it one of the country’s leading universities.

SPORTS

MGIMO shows great success in sports. With the support of the Endowment, “Diplomats”, the MGIMO hockey team, won the 10th season of the Moscow State Hockey League in the “Bachelor” division for the first time in its history. In the new season MGIMO for the first time will join the top division of the League.

The MGIMO golf team won bronze in the team rating of the fifth anniversary Russian Student Sports Union Championship.

Traditional MGIMO tournaments in basketball, volleyball, football, chess and other sports took place; online meetings of MGIMO students with famous athletes were organized.

In November the MGIMO Health&Fitness Week online sports marathon was launched, where more than a hundred students exercised for a week under the guidance of experienced mentors and attended educational lectures on nutrition and healthy lifestyles.

In December 2020, the University organized its first-ever LAN cybersports tournament. Fourteen teams competed for the final, and almost 13,000 viewers watched the games online.

The project “Student Sports at MGIMO. Reset” became the winner of the contest of the Russian Ministry of Science





and Higher Education for the best sport and physical culture organization and got a grant. It was based on new formats of sports and mass events, modernization of the MGIMO Sports Center, as well as a number of educational courses and the creation of the MGIMO Sports Museum. An important part of the project was the renewal of the University Student Sports Club. A development strategy, a brand-book and a new structure of the organization were worked out.

The MGIMO Sports Achievements Museum was opened on March 1, 2021. The Museum presents the stands with

information on the most important events in the history of MGIMO sports movement and photos from the foundation of the University to the present day. Racks with commemorative cups and awards and a tournament table with the current scores of the teams in both intramural and inter-university competitions are part of the exposition. During the event were also presented the renovated gym and wrestling room and new sports equipment for training and sports competitions.



ART AND CULTURE

Student creative studios

Creative studios of the University Cultural Center (ballroom dance studio, vocal studio, art studio, theatre studio, choir, modern dance studio, vocal ensemble, guitar studio and literary and poetic club) conducted more than 200 online classes.

The following full-length show programs and flash mobs were held virtually: Spring session concert, a concert to mark the 75th anniversary of Victory in the Great Patriotic War, the performance of MGIMO Choir with “Five Songs about the War”, “Winds of Change” and “Victory Day”, graduation party “MGIMO Finished Party 3D”, online Knowledge Day at Odintsovo campus, Presentation of the Cultural Center, Battle of the Schools, Festival of Russian Cultures and MGIMO Music Awards, flash mobs for the songs “We are the world” and “Tea with Lemon Juice”. The number of views of these programs exceeded 200 thousand.

The MGIMO KVN League also switched completely to the online format. In January 2020, the MGIMO KVN team “Three Bogatyrs”, supported by the Endowment, successfully performed at the offline festival KiVIN 2020 and won the right to represent the University in the Central League of Moscow and the Moscow Region in the new season.

With the support of the Endowment, musical instruments and equipment were purchased to further develop the MGIMO–Symphony chamber-instrumental ensemble. The ensemble takes part in all concerts dedicated to significant events at the University.



IMMORTAL MEMORY

Monument to the MGIMO Alumni, Defenders of the Fatherland

In 2020, an important project within the long-term work to perpetuate the memory of historical figures and events conducted by the University and the Russian Academy of Arts was the solemn opening of the reconstructed memorial to the MGIMO Alumni, Defenders of the Fatherland, timed to coincide with the celebration of MGIMO Day. The authors of the memorial were People’s Artist of Russia, academician of the Russian Academy of Arts Nikolay Ivanov and Chief Academic Secretary of the Russian Academy of Arts Oleg Koshkin.

The granite slab of the new memorial bears the names of six Heroes of the Soviet Union who are MGIMO graduates and professors.

Commemorative album “Faces of our Victory”

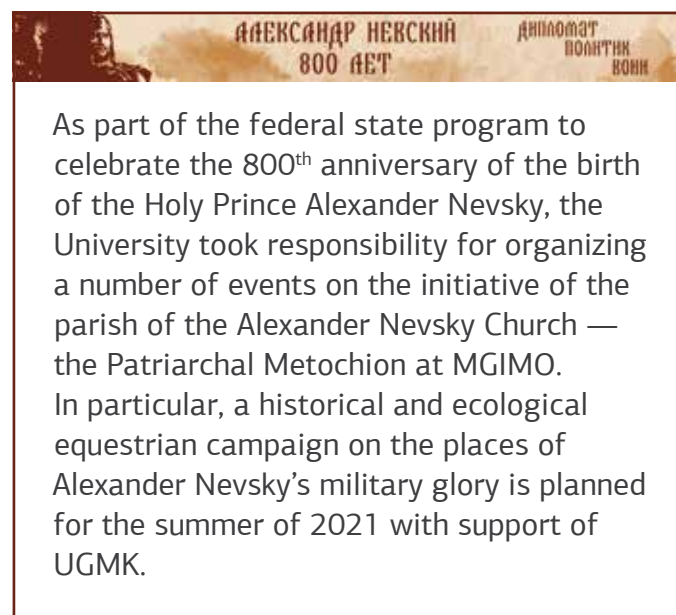
The MGIMO Alumni Association together with the Department of Educational Work and the Russian MFA Center for Patriotic Education published the album “Faces of our Victory” to celebrate the 75th anniversary of the Victory Day. The album contains portraits and brief biographies of 323 MGIMO employees, professors and first students who returned from the front, as well as relatives of MGIMO students, professors and graduates who participated in the Great Patriotic War and worked on the home front.

Victory Diplomacy Internet Platform

To mark the 75th anniversary of the Great Victory, a digital data library was launched, featuring archive photos showing Soviet diplomacy in 1941–1945, letters, memoirs, photos and biographies of the first MGIMO students, employees, faculty and graduates who participated in the Great War and defended the Fartherland on the frontline and in the rear.

Online concert to Celebrate the Great Victory Day

On May 9 MGIMO graduates took part in an online concert dedicated to the 75th anniversary of the Great Victory.





**SUCCESSFUL ALUMNI —
EFFECTIVE UNIVERSITY**

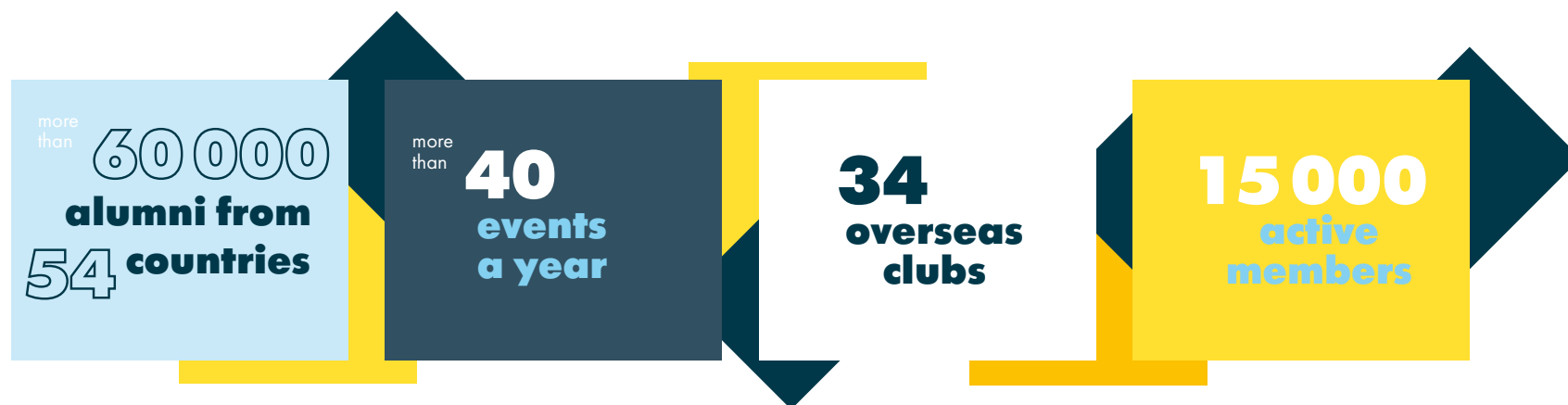
MGIMO Alumni Association

MGIMO Career Center

2020

MGIMO ALUMNI ASSOCIATION

Founded in 1991, the MGIMO Alumni Association cherishes and establishes the traditions of the University by strengthening ties between alumni, involving them in the life of their Alma Mater.



In 2021 the MGIMO Alumni Association will celebrate its 30 anniversary, being the first association of university alumni in Russia. During this time a lot has been done: a database of alumni has been collected, a series of traditional events — from corporate business and scientific events to sport and cultural ones — has been developed, a system of Alumni membership privileges is being created, a lot of work on preserving traditions of the older generations of MGIMO graduates is being done. In recent years, the emphasis on the international nature of the University alumni community has proved to be sound — new alumni associations have been created in other countries, international forums and regional meetings are held regularly.



The Association enters this new stage with new approaches, the main parameters of which are defined by the tasks set out in the MGIMO Development Strategy. Graduates will be more involved in all the activities of the university, because they are potential teachers, customers or research participants, employers and investors. The main task is the development of new online products and event formats in order to strengthen networking and competence development.



The Alumni Association is developing a new online platform for alumni, which will automate basic processes, create opportunities to develop a “club” movement with special interests communities, engage more alumni in the life of the University and enhance the updating of the alumni database, offer MGIMO alumni a greater number of exclusive offers from partners.



Regular events of the new format will be launched. Particular attention is paid to the creation of clubs with new communities being added to the existing ones (golf club, football club, club of environmental experts, European Studies Institute alumni club, etc.). Alumni clubs are being created in major Russian cities, with communities of sailing and equestrian amateurs, and clubs of specialists in various fields.



Alumni Association and Gazprombank JSC Co-Branded Card



“The joint project with the MGIMO Alumni Association was a natural continuation of the long-standing cooperation between Gazprombank and the University. The launch of the co-branded card is primarily an opportunity for the Bank to provide long-term assistance to the development of the MGIMO Endowment and to make the culture of mass fundraising more popular in Russia,” Gazprombank’s First Vice President Natalya Tretyak.

In December 2020, the MGIMO Alumni Association together with Gazprombank launched a co-branded alumni card. The personalized card has a unique design and combines the functions of a bank card and a university pass.



Loyalty Program

In 2020, the MGIMO Alumni Association Loyalty Program was reformed and gained new partners. The loyalty program includes more than 30 companies from different industries, each providing exclusive conditions for MGIMO Alumni Association members.

Online projects

1. Alumni Stories

The Alumni Stories project was launched in April with alumni recalling their time at the university, mentors, and numerous meetings with classmates. More than 50 stories were collected on five main topics of the project: Taking-off, Guiding Star, Anecdotes, Mgimo overseas, MgimoFamily.



2. MGIMO Generations

On **April 14**, there was an online meeting with Yuri Kostin, a 1987 graduate of the School of International Journalism and General Director of Gazprom Media Radio. Yaroslav Skvortsov, Dean of the School of International Journalism and 1989 graduate of the School of International Journalism, also took part in the discussion.

On **May 14**, a meeting was held with Stanislav Lisichenko, a graduate of the School of International Relations 1997, the founder and general director of the China News restaurant chain, executive director of “TK Konkovo” LLC, owner of Legend Residences.



Sports and cultural events

The Russian Charity Christmas Ball “Le Bal des Tsars et des Tsarines” took place on **January 11** in Paris, gathering over 250 participants in the famous mansion Cercle de l’Union Interalliée, now a diplomatic and business club, which served as a royal residence and the Russian Embassy in France in the mid 19th century.

On **March 3–9** a photo exhibition “Antarctica. The first Russians” was organized in Paris at Le Balzac cinema. It was dedicated to the honorary polar explorer, participant of the 1st Complex Antarctic expedition of 1955–1957, engineer and inventor of the system of asynchronous start of diesel-electric motors Igor Grachev.

On **April 27**, MGIMO students and alumni joined a flash mob organized by the Student Union and the Alumni Association. The initiative was supported by Honored Artist of Russia Grigory Leps. MGIMO students performed a song and a dance popular among today’s students.

On **July 4**, the MGIMO Finished Party 3D was held. The 2020 graduates were congratulated by Rector Anatoly Torkunov, deans of Schools, directors of institutes and fellow students from different courses and schools. MGIMO Music Awards finalists were the soloists of the concert. Russian pop stars Valery Meladze, Yuliana Karaulova, Timur Rodriguez congratulated the MGIMO 2020 graduates. Denis Klyaver recorded a special congratulation song.

On **September 4**, the 5th Anniversary MGIMO Golf Cup was held at the Moscow Country Club’s golf course. First Deputy Chairman of the State Duma Alexander Zhukov spoke at its opening ceremony. The event gathered more than 50 alumni golf players. Traditionally, apart from the golf competition, there was also a chess veranda with Grandmaster, European Champion 2016 Ernesto Inarkiev. The festive program ended with a reception on behalf of Rector Anatoly Torkunov, with the performance by Honored Artist of Russia Anzhelika Varum and the Stilyagi Band.

On **October 21**, the MGIMO conference hall hosted the eighth World Through the Eyes of MGIMO Students art exhibition of works by the University graduates, students and lecturers. More than 30 artists — graduates, students and professors of the University — participated in it, presenting more than 80 works in different techniques. This year the Japanese Club of the Students’ Scientific Union and the Art Studio of the MGIMO Cultural Center joined the project.



Reunions and foreign reunions

On **January 24**, the graduates of the 1990 evening classes of the School of International Economic Relations met at MGIMO. More than 50 alumni gathered at the Alma Mater and celebrated the 30th anniversary of graduation.

On **January 31**, the fifth meeting of Slovak students and MGIMO alumni was held in Bratislava. The participants were welcomed by MGIMO Honorary Doctor, President of the National Council of the Slovak Republic Andrej Danko, State Secretary of the Ministry of Foreign and European Affairs of the Slovak Republic Lukas Parizek (MA 2012), Russian Ambassador to Slovakia Aleksei Fedotov (IR 1972) and Chairman of the International Investment Bank Nikolay Kosov (IR 1978).

On **December 10th** the first meeting of MGIMO's alumni who studied ecology took place. During the meeting, more than 30 graduates took part in a round-table discussion on "Environmentalist — a Profession of the Future". The meeting was supported by the MGIMO Department of International Ecological Problems and Wildlife Management.

On **December 16**, members of the Alumni Association in the Czech Republic met online. The meeting was officially opened by MGIMO Rector Anatoly Torkunov (IR 1972) and Ambassador Extraordinary and Plenipotentiary of Russia to the Czech Republic Alexander Zmeevsky (IR 1979). The meeting was moderated by K. Sultanova, Third Secretary of the Russian Embassy to the Czech Republic (IJ 2013).

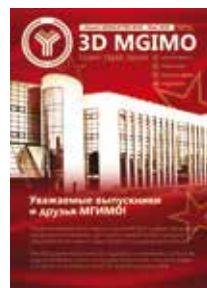
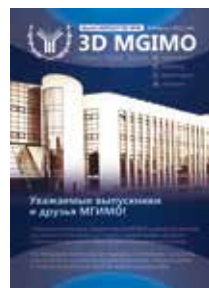


Printed publications

Monthly Alumni Newsletter of the MGIMO Alumni Association and Endowment.

To mark the 70th anniversary of Sergey Lavrov, Foreign Minister of the Russian Federation, 1972 IR graduate, the Alumni Association supported the publication of a photo album "Lavrov.Emotions". It features unique photographs of Mr Lavrov, which are not typical for official media.

The book titled Soviet-Spanish Relations during the Spanish Civil War was published with the Alumni Association support. It is a collection of materials and documents compiled by the Foreign Service Veterans Foundation.



Some of the Alumni Appointments

Sergey Kravtsov (GP 00) was appointed Minister of Education of the Russian Federation

Alexey Chekunkov (IER 01) was appointed Minister of Development of the Russian Far East and the Arctic

Roman Golovchenko (IR 96) was appointed Prime-Minister of the Republic of Belarus

Nikolay Podguzov (IER 00) was appointed Chairman of the Board of the Eurasian Development Bank

Bella Cherkasova (IJ 08) was appointed Deputy Minister of Digital Development, Communications and Mass Media of Russia

Vyacheslav Dukhin (IR 02) was appointed Deputy Chairman of the Government of the Moscow Region

Andrey Yemelyanov (IR 06) was appointed Deputy Chairman of the Government of the Tver Region

Sergey Brilev (IR 95) took charge of the Global Energy Association

Sergey Sokol (IR 92) became a parliamentarian of the State Duma of the Russian Federation

Yekaterina Solovieva (ESI 10) was appointed the Head of the Department of the Federal Antimonopoly Service in Moscow

Alexander Torbakhov (IER 97) was appointed General Director of Vimpelcom

Zurab Agirbov (ESI 12) was appointed Minister of Culture of the Karachaevo-Cherkessia Republic



Sergey Kravtsov



Alexey Chekunkov



Roman Golovchenko

MGIMO CAREER CENTER

In 2020 the MGIMO Career Center was reformed in order to provide career guidance to students, prepare them for selection to companies, help them to find a job and support graduates.

A student survey resulted in a list of desirable employers, which largely coincided with the list of MGIMO partners (organizations headed by the members of the MGIMO Supervisory Board and Board of Trustees, partners of the Endowment).

In addition, more than 20 long-term agreements were signed with major Russian and foreign organizations to hold internships



2020

for students. Among the new partners are the International Atomic Energy Agency (IAEA), KPMG, the Moscow Chamber of Commerce, the Asia-Pacific Bank, the Moscow Credit Bank and others.

During the year more than 60 career events for students were organized such as job fairs, career webinar, master classes and presentations with the participation of potential employers. One of the biggest events was the online Career

Week. The virtual pavilion hosted 3D booths of the participating companies. Every visitor could walk around the hall, which fully reproduced a real exhibition, ask a company a question and send a CV through a special form.

The events involved companies from different fields such as VTB Bank, Gazprombank, S8 Capital, Region Group, Google, Yandex, BCG, TASS, Clifford Chance, Egorov, Puginsky, Afanasiev and Partners law firm, etc.

**КАРЬЕРНЫЙ ВЕБИНАР
МГИМО
первая сессия**

**27
МАЯ
16.00/среда**

Артур Иванов
партнер Clifford Chance,
выпускник МГИМО (ИМН 03)

Марина Жюрич
директор по взаимодействию
с органами власти в Google Россия,
выпускница МГИМО (ИМН 99)

Анна Жванецкая
начальник Центра по работе
с гос. органами и
подведомственными
организациями
АО Газпромбанк

Антон Петраков
директор по связям
с гос. органами Sberbank
и гос. выпускник МГИМО (ИМН 10)

Андрей Воробьев
партнер Адвокатского бюро
«Фирма Пулинский,
Афанасьев и партнеры»

**КАРЬЕРНЫЙ ВЕБИНАР
МГИМО
вторая сессия**

**27
МАЯ
18.00/среда**

Валерий Вайсберг
директор аналитического
департамента ГК «Реликс»

Жукова Лилия
заместитель руководителя
отдела побора и подготовки
персонала международного
агентства TASS

Михаил Сазонов
партнер компании BCG,
выпускник МГИМО (ИМН 07)

Альберт Усанов
директор по стратегии и
маркетингу S8 Capital

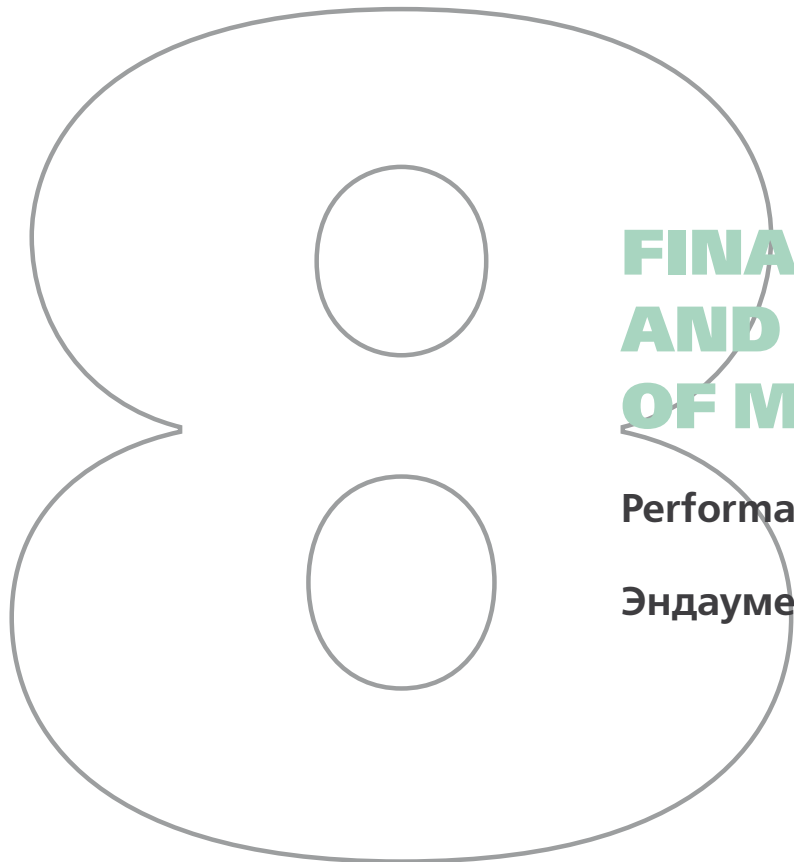
Анастасия Сорокина
эксперт группы по работе
с клиентами специализации
Банка ВТБ

The MGIMO Career Center plans to launch three projects in 2021:

- » MGIMO Leaders — a project to identify and support students with the biggest leadership and career potential
- » International Employment — the expansion of MGIMO partner network to include international companies (Gazprom, Yandex, Lukoil, Sberbank, BCG, McKinsey, Google, etc.)
- » Turning the Career Center website into a virtual platform for communication between students and potential employers, including the organization of virtual Career Days

A tutoring or mentoring system will be implemented to support students in finding their career path. Mentors will inform them about the existing opportunities such as foreign and practical internships, grants and scholarships, various educational trajectories, etc.

2021-2025



**FINANCIAL MODEL
AND ECONOMICS
OF MGIMO DEVELOPMENT**

Performance Indicators and Indicators of the Future

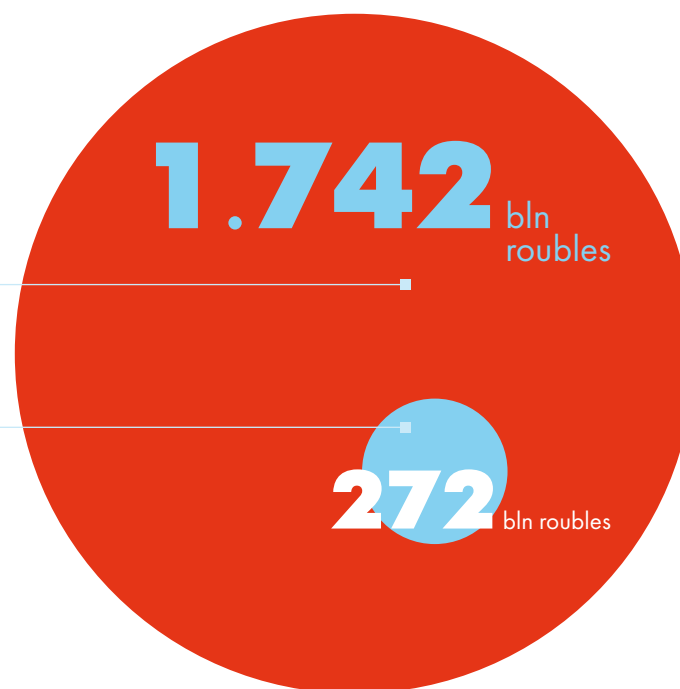
Эндаумент МГИМО

2020

PERFORMANCE INDICATORS AND INDICATORS OF THE FUTURE

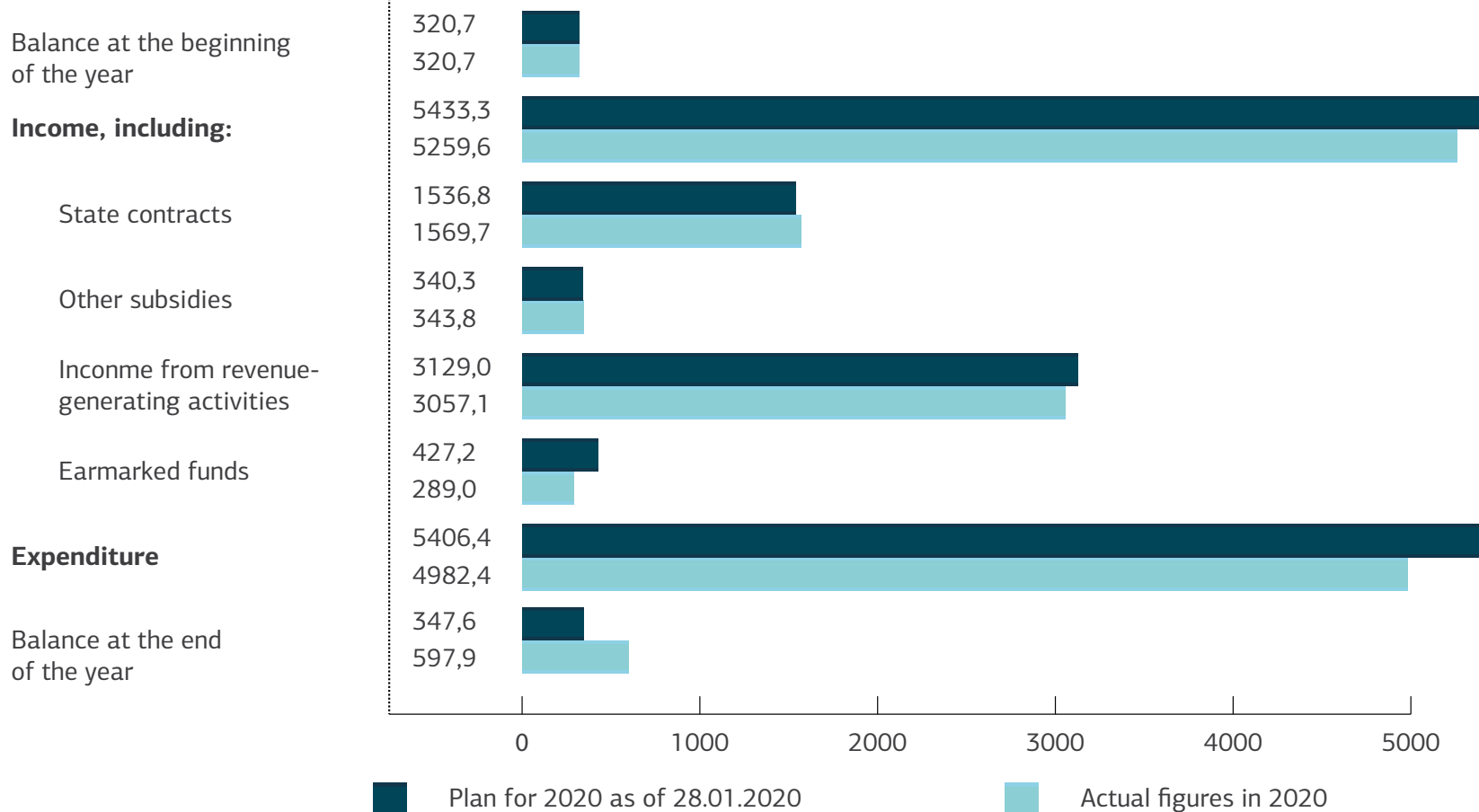
The Endowment capital as of December 31, 2020

Funds raised directly for current projects and events at MGIMO



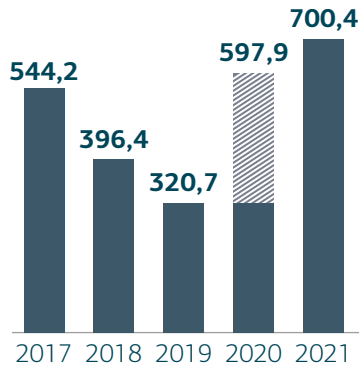
SUMMARY OF FINANCIAL POSITION (without the branch) in 2020, mln roubles

ITEM

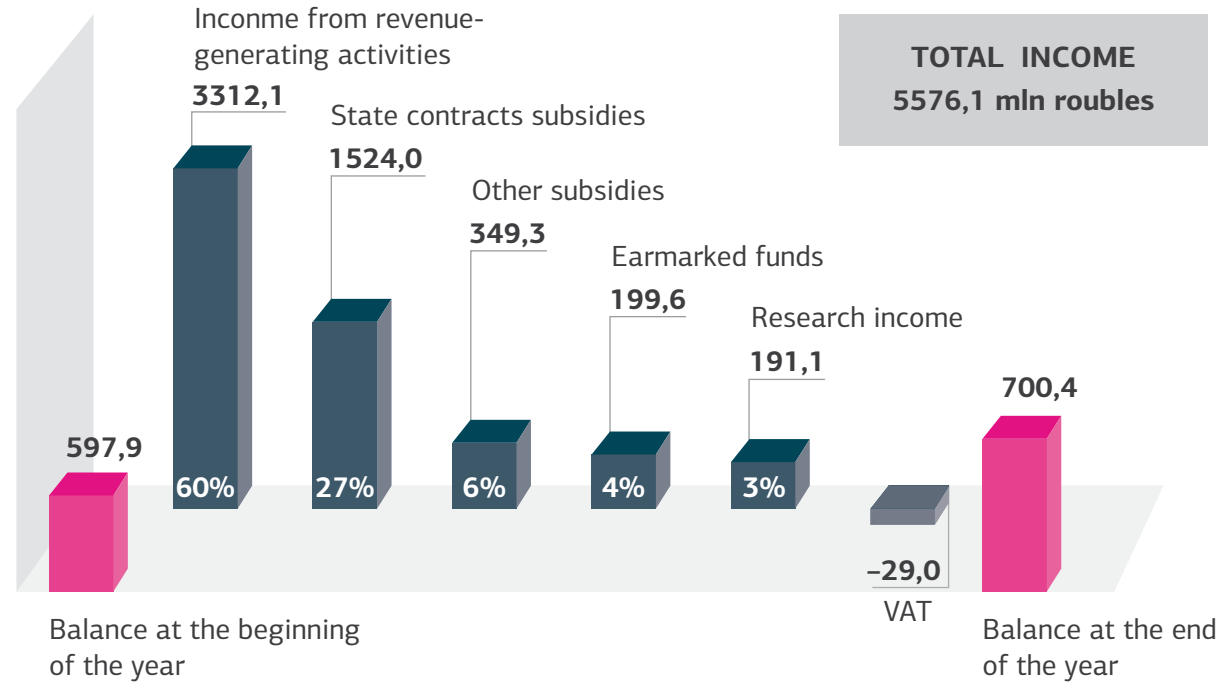


INCOME STRUCTURE (without the branch) in 2021, mln roubles

Balance dynamics as of January, 1, 2017–2021



Lower level of earmarked funds as the cash flow will be directed to the MGIMO Endowment



EXPENDITURE STRUCTURE (without the branch) in 2021, mln roubles

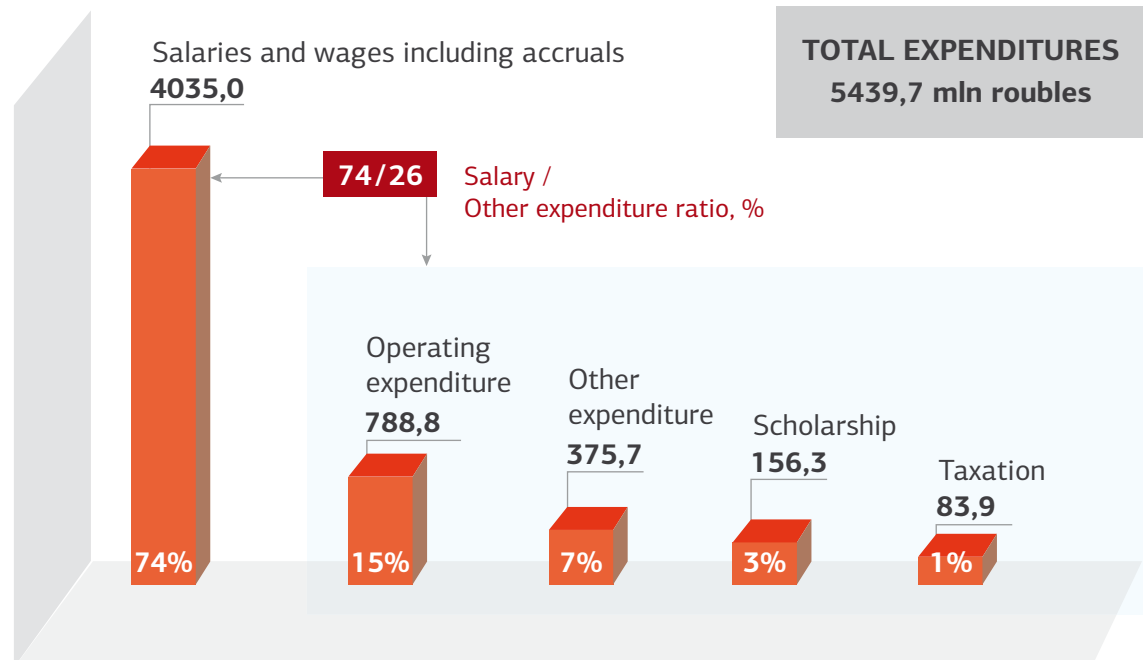
Expenditures are planned without taking into account the costs of the new dormitory;

Average salary of the faculty: **159 759 roubles (203%);**

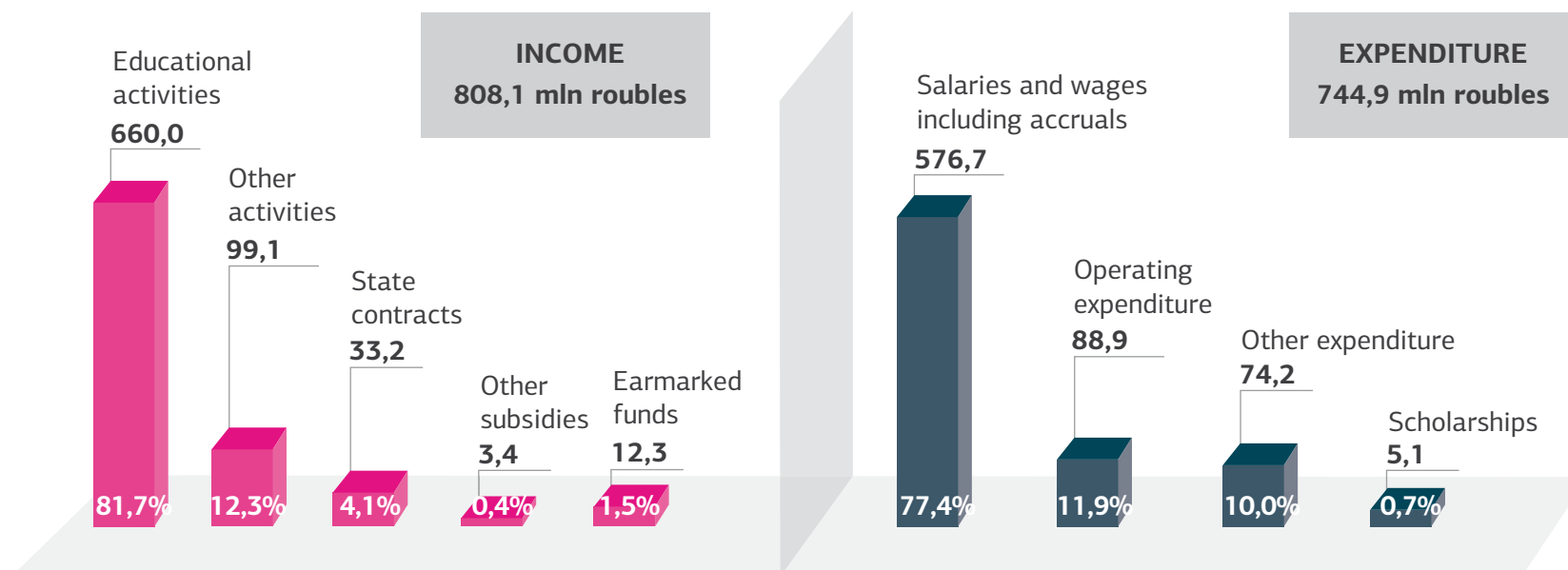
Planned average salary of the academic staff **284 048 roubles (362%);**

Average salary of administrative staff, maintenance personnel and other employees **95 246 roubles (121%);**

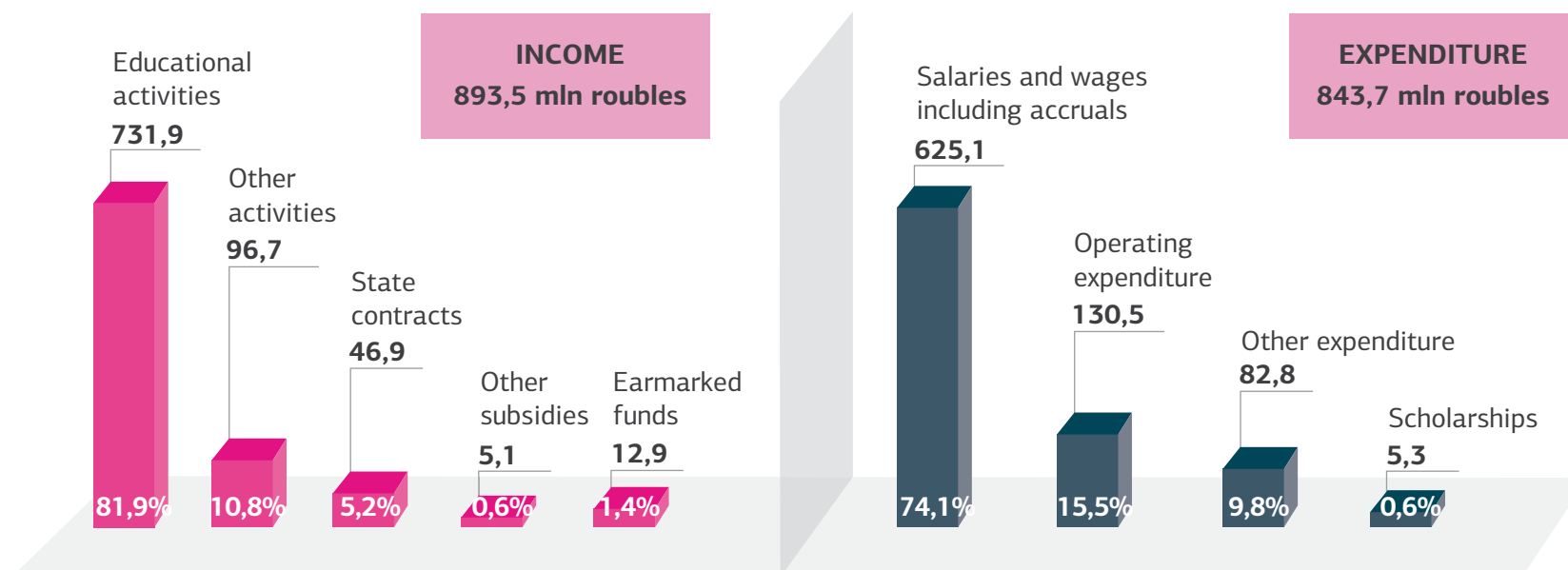
For the reference: Forecast average salary in Moscow in 2021 is **78 543 roubles.**



INCOME AND EXPENDITURE STRUCTURE OF THE ODINTSOVO BRANCH (with the MGIMO–Tashkent network programs) in 2020, mln roubles



INCOME AND EXPENDITURE STRUCTURE OF THE ODINTSOVO BRANCH (with the MGIMO–Tashkent network programs) in 2021, mln roubles



MGIMO ENDOWMENT

As of December 31, 2020, the Endowment capital amounted to 1 billion 742 million rubles.

In 2020, 159,5 million rubles were raised to the fund and directly for the implementation of MGIMO's current projects and activities.

The Endowment cooperates with the business community, graduates and the MGIMO Board of Trustees, dealing with fundraising for the entire University, capital management, and project funding. The Endowment serves as the operator of the MGIMO's Development Strategy 2020–2025 and as the operator of the corporate departments.

Major contributions in 2020 came from **VTB Bank** (President and Chairman of the Management Board, member of the MGIMO Board of Trustees Andrey Kostin), **Transneft** (Chairman of the Management Board and President, member of the MGIMO Supervisory Board Nikolay Tokarev), and **Gazprom** (for the development of Economics and Banking Business Department), **N.I. Tkachev Agrocomplex company**, the MGIMO trustees **Anatoly Lomakin**, President of International Potash Company, **Andrey Kozitsyn**, General Director of UMMC.

The Endowment also received contributions from the following graduates and partners: Ilnar Mirsiyapov, Mikhail



Borovsky, Valentina Davydova, Igor Okunev, and Vitaly Prikhodchenko.

The library reconstruction project was supported by **Vladimir Potanin**, President of Interros, the President and Chairman of the Management Board of MMC Norilsk Nickel, the Deputy Chairman of the Board of Trustees.

The MGIMO internationalization program continues with the support of **Alisher Usmanov**, Deputy Chairman of the MGIMO Board of Trustees, and **the Art, Science and Sports Charity Foundation**.

With the support of **Phatokh Chodiev**, Member of the Board of Directors of Eurasian Bank, Co-owner of ERG (Eurasian Group), Member of the Board of Trustees of MGIMO, equipment was purchased for the MGIMO branch in Tashkent. International Chodiev Foundation branch in Uzbekistan founded educational grants for talented youth to study at MGIMO-Tashkent.





In the book “The Future of Charity in Russia: the Experience of International Chodiev Foundation”, published in 2020, a separate chapter is devoted to the Phatokh Chodiev’s support of MGIMO and the Endowment:

“If a person or an organization can provide financial assistance, the best possible investment is the support of talented youth, important research, educational projects. As a matter of fact, such exchange was already actively practiced in the late Middle Ages, so why wouldn’t we do the same in the 21st century?”

Region Corporate Group (owner — **Sergey Sudarikov**) became the general sponsor and partner of the New Vision school construction project.

Several specialized educational programs received support from the following companies: **Rosselkhozbank** —

Master’s program Global Agricultural Markets, **Nonprofit Partnership for Assistance to the Development of Mining Industries** (President, MGIMO Board of Trustees member **Georgy Krasnyansky**) — Master’s program Strategic Management of International Mineral Companies.



The 3rd Stolypin Forum “Immune System of the World Economy” was organized in partnership with the Presidential Commissioner for Entrepreneurs’ Rights, member of the Board of Trustees at MGIMO **Boris Titov** and the Stolypin Institute for Growth Economy, supported by **Rostec State Corporation** and the Moscow Government.

S8.Capital (general sponsor), GlavUpDK under the Ministry of Foreign Affairs of Russia, Vyselkovskiy Agrocomplex, Know-How Company and Khanbala Khanbalayev were partners and sponsors of the 5th Anniversary Golf Cup of MGIMO.

KNGK-INPZ, LLC (Chairman of the Board, MGIMO Board of Trustees member **Yuri Shamara**) supported the organization of the World Policy Conference, a partner event, as well as the additional contest of student online projects “University in Your Laptop” and the renovation of the MGIMO dental office.

The 10th Annual Student Grant Competition was funded by **Andrey Epifanov**, Vice President of the International Potash Company and member of the MGIMO Board of Trustees.

MGIMO students have internships in the Russian missions of the Russian Ministry of Foreign Affairs and the Ministry of Finance and in United Nations agencies thanks to the funding from the **Vladimir Potanin Foundation**.

The support of MGIMO Board of Trustees member **Frederik Paulsen** allowed the students with rare languages to have internships at foreign universities.

Thanks to the efforts of **Vyacheslav Dukhin** an interactive stand was prepared telling about the history of MGIMO through the prism of Rector Anatoly Torkunov. Now it is used to share the information about current MGIMO events.

The Endowment continues funding MGIMO’s publishing program, including the publication of academic journals, textbooks and student media.

With the support of the Endowment the MGIMO Journal, a corporate illustrated magazine, has published issues in Russian as well as a new digest in English. The central theme of the second issue of **MGIMO Journal** 2020 was the success story of Rector Anatoly Torkunov, the success story of the modern MGIMO. All issues of the journal can be found on the new MGIMO Journal website.



«Пришел новый период, и нужно вновь обустривать мир»
Нужно искать инструменты и возможности, чтобы не приводить общество в болезненное состояние без всякой пандемии



Журнал "Международник" №33 от 19.11.2020, стр. 45



In his interview to Kommersant Nauka Anatoly Torkunov said:
“Every year the Endowment undergoes an audit, with the report being presented to its founders. Everything is extremely transparent. We continue to work actively, but, of course, we cannot yet compare to Harvard and Stanford, because, among other things, our legislation in this area is not very elaborate yet.”

The **Mezhdunarodnik** student journal presented an issue to celebrate the 75th anniversary of the Victory in the Great Patriotic War and an issue about regional development and travelling in Russia. The Endowment supported the development of the journal’s website. Its editors also write articles and record podcasts for publication in social networks. Three works of the Mezhdunarodnik writers received awards at Time Code, the all-Russian festival of youth journalism.

In the 2019–2020 academic year, a record number of projects — more than 35 — won the MGIMO Endowment Student Grant Competition.

Students managed to implement a significant number of projects before the lockdown. Since March 2020, the work continues in an online or mixed format. The Endowment provided information and technical support to digitalize certain stages of the students’ initiatives, which were re-focused on doing information and analytical work and holding online events.

With the support of Andrey Epifanov



To develop and implement student initiatives remotely, the Endowment also announced an online project competition “University in Your Laptop”. Students now have the opportunity to contribute to the development of the digital learning environment and social life of the University.

With the support of KNGK-INPZ, LLC and Yuri Shamara

The following projects-winners of the Student Grant Competition, were implemented:

MGIMO held a university-wide conference of the Students’ Scientific Union — Science Days on the implementation of the UN Sustainable Development Goals, as well as the impact of recent global events on society, economy, education, culture and other areas.

Individual countries and regions were the focus of the 2nd International Forum EU — EAEU, the 4th Moscow International Arctic Council Youth Model, Japanese Week, the Middle East Seasons and a joint study of the Anglo-Saxon Club of MGIMO and the Institute of Europe of the Russian Academy of Sciences.

The Moscow Open British Parliamentary Debate Tournament (in English) featured the best debaters in the world, which is very important for MGIMO as a venue for international events. The 75th anniversary of the Victory in the Great Patriotic War was the topic of the military-historical conference organized by the MGIMO Youth Research Center National Security of Russia.

In September 2020, the Middle East Club held a large-scale conference “Contemporary Culture in the Middle East and North Africa”, which included 45 reports on various aspects of Arab-Muslim culture.



With the organizational support of the Board of Young Diplomats of the Russian Ministry of Foreign Affairs and the Faculty of Management and Politics, the first MGIMO MFA Model was held, which brought together virtually over 90 participants.

On the educational track, the Endowment provides financial and organizational support for the recording of video courses in mathematics (MGI-Math project), African economy and history (media lecture course “Africa in 80 hours”). For several years now, new members of the MGIMO IL student team have been trained at the Summer School in order to prepare for the Jessup competition.

In the new academic year, the MGIMO 360 Student News Channel continued to work on content and launched new formats. Thanks to the grant of the Endowment, the equipment for video filming, sound recording and video editing was completely renewed. Modern equipment: radio system, microphone, grip, was also purchased for the speakers of the “Let’s Talk MGIMO” project.

The MGIMO Proxenos Choir recorded a congratulatory video with five songs about the war to celebrate the Great Victory Anniversary. During the first semester of the academic year, the Endowment supported the purchase of the necessary musical instruments and equipment to further develop the MGIMO-Symphony chamber instrumental ensemble. The ensemble participates in all the concerts dedicated to the significant events.

One of the MGIMO Student Union’s brightest projects was the MGIMO Music Awards competition.





The ART LAB MGIMO cultural and educational platform deals with creative competitions and introducing MGIMO students to people who have made a significant contribution to Russian culture.

The MGIMO KVN (wits and humor competition) team “Three Bogatyr’s” successfully performed at the KiViN-2020 festival and won the right to represent the University in the Central League of Moscow and the Moscow region in the new season.

The diversity of MGIMO nationalities and traditions is reflected in the Maslentsa celebration and the traditional International Cuisine Day of the Council of International Fraternities.



MGIMO achieves great success in sports. For the first time in its history, “Diplomats”, the MGIMO hockey team, became the overall champion of the 10th season of the Moscow Hockey League in the Bachelor division.

In the new season MGIMO will participate for the first time in the League’s top division. The MGIMO golf team won bronze in the team rating during the fifth anniversary championship of the Russian Student Sports Union.

Thanks to the Endowment’s support, MGIMO students spent a ski vacation in Italy in February 2020.



In late December 2020, the Endowment announced the winners of its tenth anniversary Student Grant Competition. The goal of this year’s competition is to identify and encourage talented students to develop and implement initiatives that will serve the interests of the University in the long term, in accordance with the new MGIMO Strategy. In addition to traditional scientific, educational and cultural projects, this year’s competition aims to support entrepreneurial and social initiatives.





List of the winners of the 10th Endowment Student Grant Competition 2020/2021

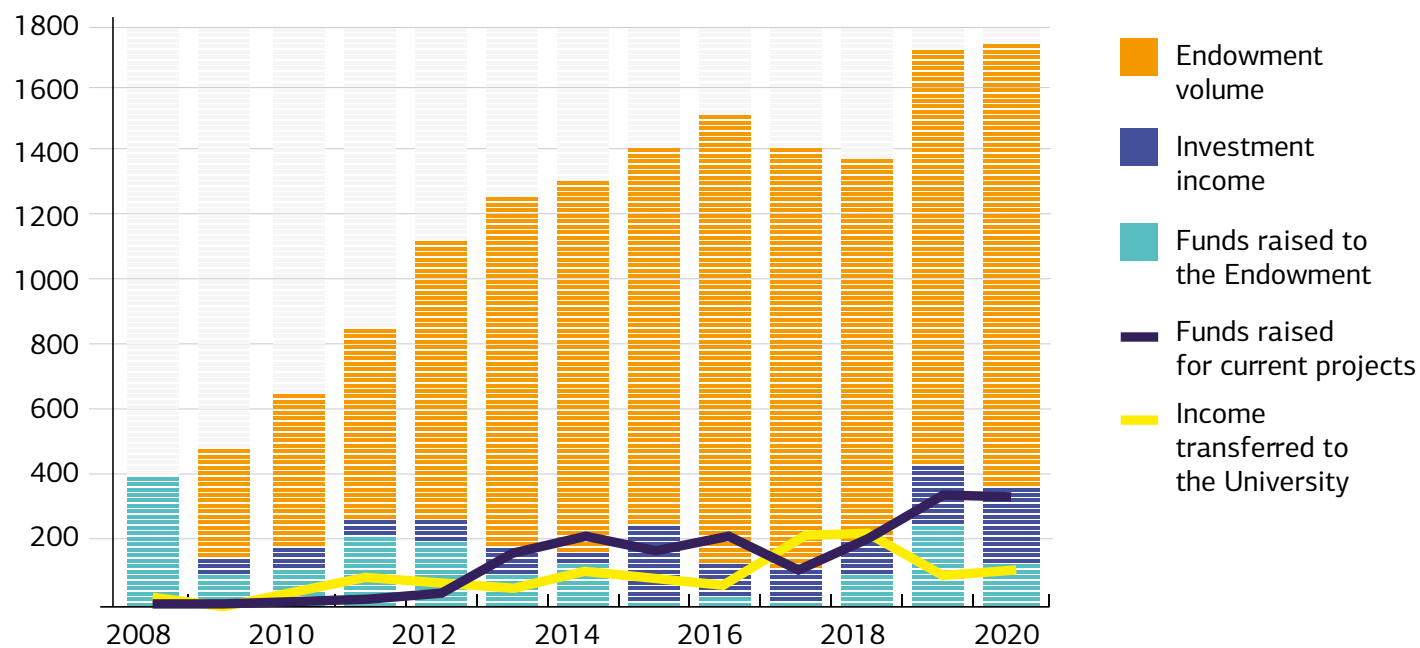
- 1 The 2rd International Student Scientific and Practical Conference "Software Solutions in Business Analytics"
- 2 The 2rd MGIMO Parliamentary Model
- 3 JobGuide
- 4 MGIMO 360
- 5 MGIMO Civil Moot Court
- 6 MGIMO Innovation Week 3
- 7 Battle of the Schools 2021
- 8 Middle East Seasons 2021
- 9 MGIMO Science Days 2021
- 10 Cultural and Entertainment Events of the MGIMO Council of International Fraternities
- 11 International Youth Forum on Sustainable Development
- 12 Miss MGIMO 2021
- 13 Model of the European Court of Human Rights
- 14 OPEC Model
- 15 Bashkortostan Week at MGIMO
- 16 Development and promotion of the MGIMO flagship KVN team
- 17 MGIMO golf team
- 18 Creation of the digital MGIMO Economic Club
- 19 Mezhdunarodnik MGIMO Student Journal
- 20 Student Forum "Artificial Intelligence as a Driver of Russian Economic Development"
- 21 MGIMO-Cybernation 2021 Intellectual Games Festival
- 22 EU-EEU Forum
- 23 Russia — Africa Forum
- 24 MGIMO Proxenos Choir

Table.
Financial dynamics of MGIMO Endowment Fund

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Endowment volume (mln roubles)	621	854	1 091	1 205	1 263	1 397	1494	1400	1306	1714	1742
Funds raised to the Endowment capital (mln roubles)	107,5	264,6	221,8	68,2	118	18	23,1	14	107	258	120
Funds raised for current projects (mln roubles)	н/д	н/д	17,2	147	216	173	203	230	220	290,3	272
Revenue transferred to the University budget and to project funding (mln roubles)	40	62	45	30	80	80	64,6	213	213	99	110
Investment return (mln roubles)	69	48	78	89,3	28	220	107	120	92	172	160
Annual return rate (%)	11,4	7,8	8,3	8,5	2,6	19,8	8	9,5	7,1	13,43	9,2
Inflation rate in Russia (%)*	8,8	6,1	6,6	6,5	11,4	14	5,4	2,5	4	3	4,9

* According to the Central Bank of the Russian Federation

Graph. Funds raised vs return on investment in total volume of the Endowment, mln roubles





The Endowment funds are managed by **Gazprombank Asset Management** (1.545 bln roubles) and **VTB Capital** (190 mln roubles). The return rate on the funds managed by Gazprombank Asset Management CJSC in 2020 was **10%**. The return rates on endowment capitals No 2 and No 3 managed by VTB Capital were **8.08%** and **8.21%** respectively.

The major part of the Endowment capital is invested in corporate, federal and subfederal bonds. A part is invested in the Russian companies' stocks and foreign exchange derivatives, including eu-bonds

The Endowment investment revenue transferred to the MGIMO budget for the last years summed up to **1.118 bln roubles**. Also, MGIMO directly raised donations worth **1.5 bln roubles**.

Analysis from VTB Capital

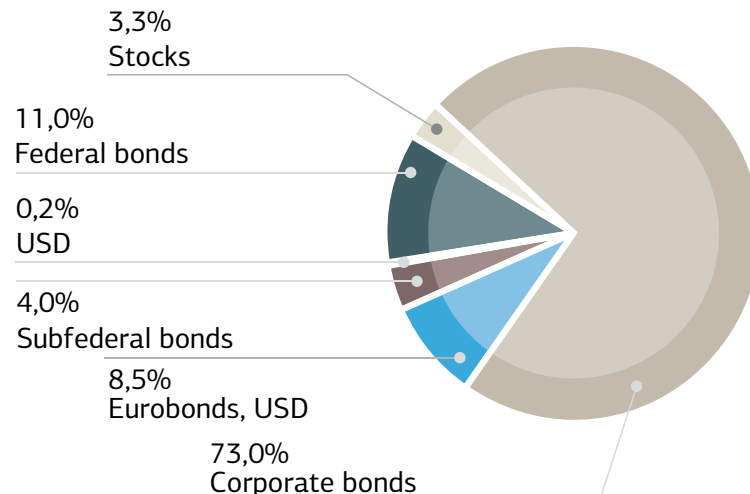
In 2020, the efficiency of managing the assets is significantly higher than passive placements in bank deposits. At the same time, VTB Capital managed to ensure lower volatility of portfolio results compared with the Russian bond market. The current approach to investment allows to control risks, which is in line with the conservative investment profile of the Endowment, while providing the necessary level of income to achieve its goals.

Analysis from Gazprombank Asset Management

The beginning of 2020 for Russian assets was pretty positive thanks to a slower inflation and growing expectations of a lower key rate. Later, the market dynamics were determined by two extraordinary events: the Covid-19 epidemic and the failure of the OPEC+ deal on the limitation of oil production. In spring we witnessed a serious negative situation on the market. The most important factor supporting the Russian bond market in Q2 of 2020 was a change in the mid-term policy of the Bank of Russia, which announced a transition to a stimulative monetary policy. The Bank of Russia lowered its key rate by an impressive 150 bps and sent a clear signal that the stimulative monetary policy will continue in the medium term. The lower key rate, together with an increase in liquidity provision and some regulatory relief for banks and institutional investors significantly increased the demand for Russian bonds, both federal bonds and corporate securities. Federal bonds reached their lowest yields by the end of the first half of 2020. In the third quarter, Russian bonds mostly declined in price due to external factors: increased global risks, weakening ruble and significant supply from the Ministry of Finance. In the eurobond segment, the dynamics were determined by massive sales of emerging market assets and increased demand for risk-free assets in Q1, a rapid recovery in asset prices in Q2 and a slight increase in Q3.

The positive sentiment in the market remains due to the growing demand for risk. In general, the situation is less predictable due to the abundance of external risks, so the investment strategy should be flexible and easily adaptable to the changing situation on the market.

Portfolio structure as of December 31, 2020



The MGIMO Endowment continues to cooperate with the National Association of Endowments. Marina Petrova, the Head of the MGIMO Endowment, speaks at conferences and round tables on endowment development, including at the Endowment Club, the 6th Academic Fundraising Forum of Ural Federal University and Tomsk State University, the 4th All-Russian Conference at HSE entitled: “Human Resources Policy of Universities: Practices to Manage Involvement.”

The MGIMO Endowment was selected to participate in EndowFest, which will be held April 19–23, 2021 as part of the “Endowments 2021. More than Money” Forum. The event is organized by the Vladimir Potanin Foundation and the Skolkovo Moscow School of Management.

The financial audit of the MGIMO Endowment in 2019 was done by **KPMG**. The audit concluded that in accordance with Russian accounting standards, the financial statements gave a fair view of the financial position of the Fund, its financial results, cash flows, the use of the funds for the purposes intended as at 2019.



THE MGIMO ENDOWMENT INVITES MGIMO ALUMNI AND THE BUSINESS COMMUNITY TO COOPERATE

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